

5 Scheduling research contributions to Smart manufacturing

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11 Abstract

12 The incorporation of high technology to production systems is bringing the advent
13 of *Industry 4.0*. One of the mainstays of Industry 4.0 is the application of Cyber-Physical
14 Production Systems (CPPS). CPPSs will redefine decision-making processes in
15 manufacturing environments, integrating traditionally disparate functionalities in a single
16 system. One of the questions to be answered is how will the process of scheduling
17 activities be redefined in this scenario. We examine the advances in the scheduling
18 literature and analyze which aspects should be taken into account in future designs.
19 Among them, we focus on topics as dynamic scheduling, distributed scheduling and
20 inverse scheduling.

21 **Keywords:** Industry 4.0; Scheduling; Cyber-Physical Production Systems; Smart
22 Manufacturing; Decision Making Process

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24 1. Introduction

25 Tech experts and pundits alike have predicted a new industrial revolution for the
26 next decade. The new phase, named Industry 4.0, will imply a big shift in the
27 manufacturing paradigm, with the Internet of Things (IoT) and the Smart Factory
28 concepts playing major roles. The economic impact of Industry 4.0 is supposed to be
29 large: for instance, the German GDP is forecasted to increase in more than 250 billion
30 euros up to 2025, when the transition to Industry 4.0 will have been completed [1]. In the

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1 meanwhile, many things still lack a clear shape or definition. In this sense, Hermann et
2 al. [2], compiled all the practitioner and academic information on this issue and propose
3 the following definition of Industry 4.0: “*Industry 4.0 is a collective term for technologies
4 and concepts of value chain organization. Within the modular structured Smart Factories
5 of Industry 4.0, Cyber-Physical Systems (CPS) monitor physical processes, create a
6 virtual copy of the physical world and make decentralized decisions. Over the Internet of
7 Things (IoT), CPSs communicate and cooperate with each other and humans in real time.
8 Via the Internet of Services (IoS), both internal and cross organizational services are
9 offered and utilized by participants of the value chain.*”

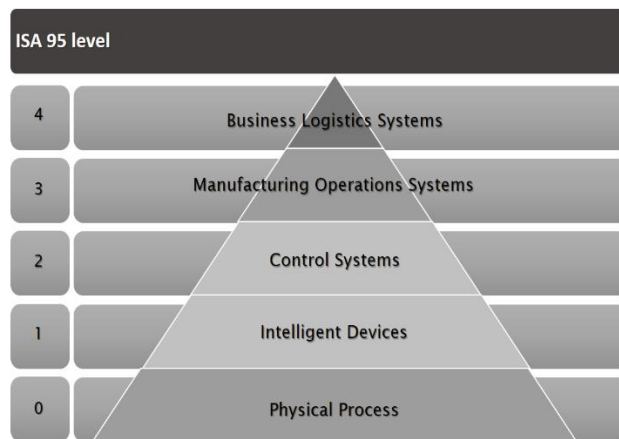
10 This definition states clearly the foundations for Industry 4.0, being CPS
11 cornerstones of the new manufacturing paradigm. CPSs are defined as processing
12 technologies with high interconnection between physical assets and computational tools
13 [3]. Big expectations have been laid on them and their potential advantages led the
14 National Science Foundation of the USA (NSF) and the European Commission to fund
15 research and development projects aimed to create new CPS technologies.

16 In turn, CPSs integrate more sophisticated computational capacities into the
17 physical production system. This yields the more complex notion of Cyber-Physical
18 Production Systems (CPPS) presented in [4], which extends the basic concept of CPS to
19 production systems, embedding them in manufacturing environments. Here we intend to
20 investigate how the classical process of scheduling operations is affected by this new
21 paradigm. In order to do this, we take a classical standard, the structure of control for
22 production systems ANSI/ISA 95 and its associated decision-making procedure. First, we
23 will analyze the standard established by ISA and its relation to CPPSs, in order to develop
24 the new scenario. Then, we establish some research lines in the area of scheduling that
25 may significantly contribute to the development of Industry 4.0.

26 2. The structure of ISA 95

27 ANSI/ISA 95 establishes the basic standard of how to manage a production
28 environment. This standard is based on the 5 levels of the “Purdue Enterprise Reference
29 Architecture” (PERA), as shown in Figure 1. Level 0 is associated to the physical process
30 of manufacturing; level 1 to the intelligent devices that measure and manipulate the
31 physical process; level 2 represents the control and supervision of the underlying
32 activities; level 3 involves the management of the operations. Finally, level 4 is associated

1 to the business activities of the entire firm. This architecture represents, in a synthetic
2 way, the different activities and functions of a production system. Besides, it establishes
3 the way in which the different levels are communicated; in particular that in traditional
4 productions settings, each level interacts only with its adjacent levels.



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Figure 1: PERA (Purdue Enterprise Reference Architecture)

7 On the other hand, PERA defines a hierarchy in the decision-making process and
8 the global control of the system. Level 4, the top one, establishes the goals and guidelines
9 for the underlying levels, down to level 0, which is in charge of carrying out the plan.

10 2.1. The structure with CPPSs

11 CPPSs will change how decisions are made in the realm of industrial planning and
12 control. To introduce our view on this topic, we show in Figure 2 the levels of ISA 95
13 that should be incorporated into CPPSs. This integration ensues from the capacities of
14 CPPSs, which can enact the physical process (level 0), measure and handle the
15 instruments reading the physical process (level 1), and implement control actions over its
16 operations (level 2). Furthermore, given the computing power of CPPSs, they will also
17 be able to plan, evaluate and manage the entire production process (level 3).

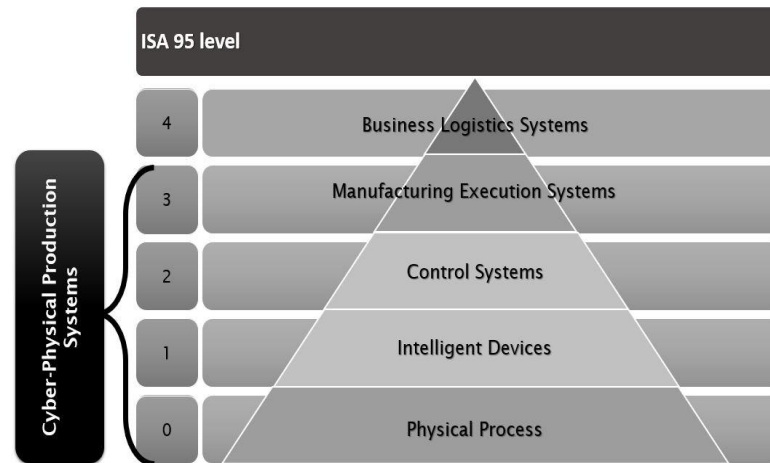


Figure 2: Levels of ISA95 integrated into CPPSs.

This integration of functionalities will yield direct benefits, as for instance increasing the flexibility of the production system in response to unexpected events; or the higher integration and transmission of information, given that a CPPS by itself can translate the data obtained at level 1 into the higher-level language used at level 3, bypassing the adjacency constraints inherent in PERA.

On the other hand, decision-making, focused on production planning, will be also impacted by the development of Industry 4.0. This will give rise to a new structure, which, while keeping PERA's levels, will be managed by two large systems: ERP (Enterprise Resource Planning) and the CPPS. Figure 3 shows this:

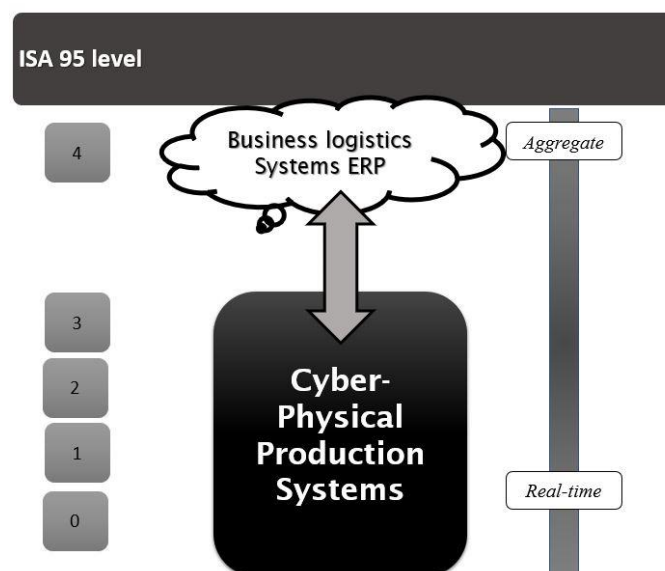


Figure 3. Distribution of ISA 95 levels between ERP and CPPS. The representation of time is drawn from the model of the Manufacturing Enterprise Solutions Association (MESA) International.

1 Figure 3 shows that the decisions about both the aggregate level and the goals to
2 be pursued will be handled by the ERP systems (tuned for smart manufacturing
3 environments). All other decisions will be automatically and systematically run by
4 CPPSs, including the execution of the production plan in real time. In this structure, the
5 CPPS can be seen as a set of autonomous elements collaborating to reach the goals set by
6 the ERP system. This means, in particular, that current Manufacturing Execution
7 Systems (MES), which take care of dispatching work orders and their scheduling in the
8 shop floor, will be absorbed by CPPSs. This will yield information of better quality, useful
9 for both making the decisions at this level and minimizing response times, increasing the
10 flexibility of the entire system.

11 3. The role of scheduling

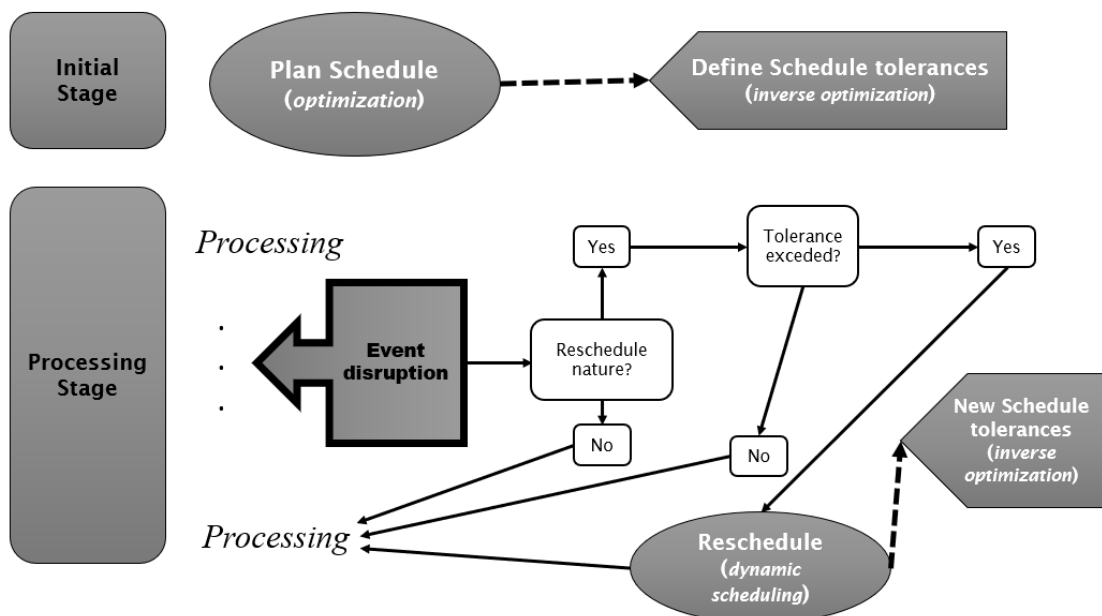
12 This structure, handled only by the ERP and CPPS systems, will redefine the way
13 in which production will be planned. The traditional view, centralized and highly
14 hierarchical, will make way for distributed features. This will, in turn, impact on the
15 scheduling process, not only because decisions will be made collaboratively but also
16 because the resources will be distributed [5]-[7], setting the stage for further
17 developments. But the literature keeps treating the planning problem in a centralized and
18 mostly static way. The MES is assumed to consider the entire set of distributed resources
19 and dispatching orders according to that higher level vantage point. But the new paradigm
20 requires the decentralization and collaboration of the different components, exchanging
21 information acquired in real time. The scheduling community will face the challenge of
22 developing new strategies and methods tailored for this new setting. In this sense, Zhang
23 et al. [8], propose redefining the traditional methods and algorithms to the distributed
24 framework. A particularly important contribution to these developments will arise from
25 the incorporation of more complex structures, like those that arise in non-permutation
26 scheduling of manufacturing cells [9][10].

27 A direct consequence of this new paradigm is the increase in the flexibility to
28 respond to contingencies and unexpected events that may arise during the production
29 process. This may include malfunctioning machines, the arrival of new orders or the
30 change of priorities in the jobs to be carried out. This is the reason why dynamical
31 scheduling will be an area that will have to be developed much further. Already existing
32 proposals, reviewed by Ouelhadj et al. [11] will have to be extended. There exist different

1 dynamic scheduling strategies, depending on the information taken into account and the
 2 intended degree of reactivity. In this sense, the notions of inverse optimization [12],
 3 applied to scheduling will yield new perspectives on this issue. In inverse scheduling the
 4 conditions for a schedule to keep being optimal are sought, including the range of
 5 processing times, delays, etc ([13], [14]).

6 4. Results: the Smart Manufacturing scheduling paradigm

7 In order to apply the developments in dynamical scheduling to Smart
 8 Manufacturing environments it is necessary to generate collaborative and distributed
 9 solution processes. The CPPSs must be able to modify schedules on the run, ensuring an
 10 increased flexibility. On the other hand, each component of a CPPS can act autonomously
 11 and experiment different events that can be seen as triggers of rescheduling. In this sense,
 12 the tools of inverse scheduling may help to establish effective tolerance degrees that allow
 13 discarding events that could trigger reschedules. In Figure 4 we depict the architecture
 14 that could implement these ideas. It is natural to speculate that via Big Data and Machine
 15 Learning, events could be classified in terms of what part and in which magnitude they
 16 affect the system, allowing establishing some of the criteria needed for inverse
 17 scheduling.



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Figure 4. A new scheduling paradigm for Smart Manufacturing environment.

1 5. Conclusions

2 In this brief article we presented the scenario of decision-making in planning for
3 Smart Manufacturing systems. We analyzed how the ERP and CPPS systems will
4 interact. We also, stated some of the main scheduling problems that might arise in this
5 new context and proposed some research topics oriented towards the solutions of those
6 problems.

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