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Dialogic science-policy networks for water security governance in the arid Americas

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## 1 **Dialogic Science-Policy Networks for Water Security Governance in the Arid Americas**

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### 8 **Abstract**

9  
10 Addressing wicked problems challenging water security requires participation from multiple  
11 stakeholders, often with conflicting visions, complicating the attainment of water-security goals  
12 and heightening the need for integrative and effective science-policy interfaces. Sustained multi-  
13 stakeholder dialogues within science-policy networks can improve adaptive governance and  
14 water system resilience. This paper describes what we define as “dialogic science-policy  
15 networks,” or interactions -- both in structural and procedural terms -- between scientists and  
16 policy-makers that are: 1) interdisciplinary, 2) international (here, inter-American), 3) cross-  
17 sectoral, 4) open, 5) continual and iterative in the long-term, and 6) flexible. By fostering these  
18 types of interactions, dialogic networks achieve what we call the 4-I criteria for effective  
19 science-policy dialogues: inclusivity, involvement, interaction, and influence. Here we present  
20 several water-security research and action projects where some of these attributes may be  
21 present. Among these, a more comprehensive form of a dialogic network was intentionally  
22 created via AQUASEC, a virtual center and network initially fostered by a series of grants from  
23 the Inter-American Institute for Global Change Research. Subsequently, AQUASEC has  
24 significantly expanded to other regions through direct linkages and additional program support  
25 for the International Water Security Network, supported by Lloyd’s Register Foundation and  
26 other sources. This paper highlights major scientific and policy achievements of a notable suite  
27 of science-policy networks, shared practices, methods, and knowledge integrating science and  
28 policy, as well as the main barriers overcome in network development. An important gap that

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29 remains for future research is the assessment and evaluation of dialogic science-policy networks'  
30 long-term outcomes.

31

32 *Keywords:* water security; wicked water problems; science-policy dialogues; dialogic science-  
33 policy networks; arid Americas.

34

35

## 36 **1. Introduction**

37 In the arid Americas—which in our work comprises arid regions of Argentina, Brazil, Chile,  
38 Mexico, and the United States—global environmental change manifests as a number of  
39 processes, most of which tend to exacerbate already prevalent water problems. Among these  
40 major processes, more frequent and intense drought (Oertel et al., 2018) is notably contributing  
41 to shifts in vegetation cover (Bustos and Meza, 2015; Mendez-Estrella et al., 2016), and  
42 increasing water scarcity in rural and urban locations (Meza and Scott, 2016; Zuñiga-Teran et al.,  
43 2017). Throughout the arid Americas, physically-driven water scarcity intersects with  
44 urbanization and farmers' participation in commodity chains. This, in turn, accelerates land-use  
45 changes (for example see Díaz-Caravantes et al., 2014), and fosters a vicious cycle in which -  
46 land-use change and vegetation shifts affect water resources availability. In places where surface  
47 water scarcity becomes the “new normal”, users shift to less sustainable groundwater sources (de  
48 Chaisemartin et al., 2017; Scott, 2013), addressing a short-term demand, but broadening the gap  
49 between demand and supply for both human and ecological uses in the long-term.

50 The outcomes of these social-ecological dynamics include abandonment of areas where  
51 small-scale agriculture was prevalent (Díaz-Caravantes and Wilder, 2014); high environmental  
52 and socio-economic costs for already vulnerable livelihoods (Lee, Herwehe and Scott, 2017;  
53 Buechler and Lutz-Ley, 2019; Mussetta and Barrientos, 2015); and heightened water-related  
54 risks (e.g., mine spills) (Díaz-Caravantes et al., 2016). They are also widening the gap between

55 the people who are the least and most vulnerable (Leichenko and O'Brien, 2008; Wilder et al.,  
56 2016), and compromising long-term social-ecological resilience in the arid Americas.

57 The aforementioned environmental, climatic, and socio-economic manifestations of  
58 change in the arid Americas pose wicked problems for policy making because these challenges  
59 are often unforeseen and not amenable for governmental action (Head and Alford, 2015; Rittel  
60 and Webber, 1973). Wicked problems are those that have higher levels of complexity and  
61 uncertainty than "regular" policy problems because they originate in the system's dynamics  
62 rather than in single factors or causal relations. They often have no clear boundaries or definitive  
63 formulation, and therefore no straightforward solution (Rittel and Webber, 1973). Solutions for  
64 wicked problems cannot be characterized as universally and absolutely effective since they  
65 depend on multi-dimensional, multi-scalar interacting factors whose behavior and outcomes are  
66 often unpredictable or unknown (Balint et al., 2011). Because of this, responses can alter other  
67 parameters of the problem, producing unintended consequences. Responses are provisional and  
68 deemed "better" or "worse" depending on the valuation of multiple stakeholders<sup>13</sup> involved,  
69 whose values and objectives change over time as the problem evolves. Most current global  
70 water-resource challenges are wicked problems (IHE Delft Institute for Water Education, 2017).

71 Addressing wicked problems requires a systems' perspective to understand and improve  
72 rather than to solve the situation. Conventional, linear policy-making strategies are not well  
73 suited to address the complexity and uncertainty of wicked water problems. Solely bottom-up or  
74 locally based solutions also may fail to identify key interconnections with larger scale drivers,

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<sup>13</sup> The authors use the term "stakeholder" here to refer to any individual involved in, or affected by, any water issue. However, they recognize this concept does not equally represent all involved parties in water governance (e.g. women, peasants, the poor, Indigenous Peoples, and racial minorities, among others). In particular, many Indigenous Peoples do not feel represented by the term, since it is used in reference to business and government engagement, while their relationships to water and nature in general are qualitatively different from those implied by "stakeholder." See O'Bryan, 2019 for more background on this topic.

75 impacts and stakeholders (Miller and Erickson, 2006; Chaffin et al., 2014). In addressing wicked  
76 water problems, integrative, network- and dialogue-based approaches are alternatives to  
77 conventional modes of governance. The objectives of this article are 1) to advance the concept of  
78 *dialogic science-policy networks* and their application to address wicked water-security problems  
79 (Varady et al., in press; Albrecht et al., 2018; Scott et al., 2012); and 2) to identify guidelines for  
80 action to develop more effective science-policy dialogues. We do this by reviewing several  
81 concrete place-based approaches for science-policy interactions aimed at improving water  
82 security across the arid Americas. This dialogic approach to water security was initially fostered  
83 by a grant from the Collaborative Research Networks 2 (CRN2) program of the Inter-American  
84 Institute for Global Change Research (IAI), a western hemisphere treaty organization involving  
85 19 countries' ministries of science and technology and ministries of foreign affairs, financed by  
86 numerous national science foundations and other sponsors.

87 Approaches to wicked water problems need to move from conventional paradigms of  
88 science-policy interactions to interdisciplinary, international, cross-sectoral, open, continual and  
89 iterative, and flexible approaches. These include *multi-stakeholder dialogues*, *multi-stakeholder*  
90 *platforms (MSP)*, *science-based stakeholders policy dialogues* (Welp et al., 2006), and *science-*  
91 *policy dialogues* (Scott et al., 2012; Young et al., 2014). We refer to such groupings as *dialogic*  
92 *science-policy networks*, and define them as interactions -- both in structural (i.e., networks) and  
93 process terms (i.e., dialogic) -- among scientists, stakeholders, and policy-makers across multiple  
94 governance levels, and usually extending over longer temporal scales than the lifespan of  
95 individual water challenges.

96 Collectively, these approaches are based on knowledge coproduced by multiple  
97 participants in the process, instead of unidirectionally transferred from science to policy-making.

98 Often, values can be more important than knowledge in decision-making, and participation of a  
99 diversity of stakeholders pertinent to specific water issues can bring legitimacy, democracy and  
100 effectiveness to addressing them. Furthermore, the networked nature of these science-policy  
101 interfaces can potentially confer flexibility, diversity, redundancy and cross-scale learning  
102 transferability to the decision-making processes. These are features of adaptive governance  
103 increasing the resilience of social-ecological systems (Berkes, Colding and Folke, 2003; Low et  
104 al., 2003; Lemos and Morehouse, 2005; Pahl-Wostl et al., 2007).

105 Scholars consider science-policy dialogues more effective for addressing wicked  
106 problems than are conventional modes of resource governance. They allow the integration of  
107 multiple narratives, knowledges and values into decision-making processes and have the  
108 potential to increase public participation and legitimacy of strategies (Vogel et al., 2007; Welp et  
109 al., 2006; Young et al., 2014). Citizens who expect rapid answers and profound changes in their  
110 societies also frequently demand these type of approaches (Bridge, 2003; Prno and Slocombe,  
111 2012).

112 Dialogic approaches are not panaceas, though; they contain their own set of challenges,  
113 such as overcoming *communication barriers* from multiple interacting epistemic communities  
114 and languages; developing *pertinent bridging processes* between stakeholders, including trust-  
115 building and maintenance; and supporting *slow and sometimes cumbersome processes for*  
116 *reaching agreements*, or negotiating commonly accepted positions (Vogel et al., 2007). In  
117 addition, perhaps most significantly at a time when questions of social justice arise across the  
118 globe, a critical challenge in the formation and development of dialogic networks is dealing with  
119 *power imbalances* among stakeholders in a way that does not perpetuate the *status quo* and  
120 deepen inequity for disadvantaged groups in favor of the more advantaged (Robbins, 2019).

121           This paper highlights major achievements of the selected networked collaborations that  
122 center on water-security in the arid Americas. We focus on shared practices, methods and  
123 knowledge for science-policy integration; the main barriers overcome in network development;  
124 and the need for new methods to assess and evaluate dialogic networks' impacts on overall  
125 adaptability and social-ecological system resilience to better attain water security. We present  
126 concrete cases that offer illustrative lessons that, in principle, may be applicable to similar  
127 processes occurring in other areas of the world prone to water insecurity.

128

## 129 **2. Water security governance through dialogic science-policy networks**

### 130 **2.1. Conventional approaches for science-based water governance**

131 We define water security as “the sustainable availability of adequate quantities and qualities of  
132 water for resilient societies and ecosystems in the face of uncertain global change” (Scott et al.,  
133 2013: 281). This concept of water security considers both the productive and destructive nature  
134 of water in its interaction with societies and ecosystems. The outcomes of these interactions  
135 move in a continuum ranging from adaptability and resilience to irreversible shifts in social-  
136 ecological systems (Gunderson, Allen and Holling, 2003). An important principle is that  
137 different management strategies for water security drive the movements along this continuum.  
138 Ideally, such strategies utilize scientific knowledge of water issues with the purpose of increasing  
139 policy effectiveness. Other approaches to water security (e.g., Jepson et al., 2017) include  
140 relational and political aspects, as well as geographically specific criteria for defining water  
141 security at lower scales. This implies that, depending on the scale, water governance would  
142 require a diversity of knowledges and values beyond those of the policy or scientific community,  
143 or referred only at larger management scales, such as basins, states, or countries.

144 Linear approaches characterize conventional ways of science-based policy-making for  
145 obtaining water scientific knowledge (see upper part of Figure 1), in which science and policy-  
146 making develop separately and join only when the latter requires input from the former. This  
147 linear, technocratic-type of model assumes that "... policy-makers pose well-defined questions,  
148 scientists provide credible, legitimate, relevant and timely knowledge, and policy-makers will go  
149 on to develop solutions based on this knowledge" (Young et al., 2014: 389). There are also many  
150 instances of linear-model use where policy-makers do not pose questions, but scientists and  
151 others nevertheless suggest questions and provide answers. This fosters uni-dimensional and uni-  
152 directional (one-way) interactions from science to policy in which "truth speaks to power" (Beck  
153 2011: 298). The linear model assumes that 1) there is a separation between science and politics,  
154 and science is value-free; 2) more and better research will lead to more certainty; 3) improved  
155 scientific knowledge will help in solving political disagreements; and 4) science helps to make  
156 policy more "rational" by focusing objectively and systematically on problems. The linear model  
157 also accepts that the diversity of stakeholders involved in policy-making is limited (Beck, 2011;  
158 Young et al., 2014).

159 Limitations and simplification of the linear model of the science-policy interface in water  
160 governance often include a de-contextualization of water problems and responses and a tendency  
161 to develop technical-expert solutions to problems that have a strong socio-economic and political  
162 component or that involve equity or justice issues. This sometimes results in the adoption of  
163 mainly hard-path solutions (infrastructure or physical solutions) to water problems in situations  
164 that would benefit from more integrated multi-scale and multi-dimensional approaches involving  
165 both hard- and soft-path interventions (Scott and Lutz, 2016). Several authors have criticized the  
166 linear science-policy model because it fails to represent the complex interactions among



167 scientific knowledge, political judgment and practical considerations underpinning water policy-  
168 making (Gluckman, 2016; Head and Alford, 2015).

169

## 170 **2.2.Science-policy dialogues for water-security governance**

171 Science-policy dialogues are seen as mechanisms to “increase adaptive capacity of institutions to  
172 mitigate potential vulnerabilities via water management and disaster relief and prevention” (Scott  
173 et al., 2012: 36) (see bottom of Figure 1). Science-policy dialogues link different discourses and  
174 values to policy through participation of stakeholders otherwise disconnected. They can offer  
175 greater accountability of science, as well as increase the legitimacy of the policy process and the  
176 acceptability of results and proposed strategies (Welp et al., 2006).

177

178 / INSERT HERE FIGURE 1 /

179

180 To achieve their full potential, Scott et al. (2012) proposed the “4-I” criteria for science-  
181 policy dialogues: 1) *i*nclusivity, 2) *i*nvolve*m*ent, 3) *i*nteraction, and 4) *i*nfluence. *Inclusivity*  
182 refers to the degree of diversity of stakeholders engaging in the dialogue in order to represent a  
183 pertinent range of perspectives, knowledge sources, and values. *Involvement* indicates how  
184 committed or consistent is stakeholders’ participation and actions. *Interaction* is the degree to  
185 which stakeholders participate in multiple activities involving all the groups and audiences  
186 connected to the issue. Finally, *influence* refers to the ability of the science-policy dialogue to  
187 affect policy or institutional changes at any scale where an issue develops.

188 Although science-policy dialogues present advantages in comparison with conventional  
189 approaches to science-policy interfaces, they have their own set of challenges and limitations.

190 Maintaining continuity of dialogue efforts, and ensuring the balance in power and diversity of  
191 participants to obtain representative inputs, are challenging to sustain. Science-policy dialogues  
192 are usually limited by the lifespan and spatial boundaries of the specific issues they deal with,  
193 and importantly, by financial constraints. Within those constraints, science-policy dialogues have  
194 to find ways to connect long-term uncertain scientific projections with the short-term certainty-  
195 based goals demanded by policy, economic and civil sectors (Barton et al., 2014). At the same  
196 time, finding the right momentum for collaboration can be tricky, as it can become quicksand  
197 when science gets trapped in the middle of contending interests (Budds, 2009; Fuller, 2009;  
198 Sarewitz and Pielke, 2007). There are cases in which dialogues get mired in conflicts to a point  
199 where they may no longer be useful (Yasmi et al., 2006). In such instances, science can be  
200 incapable of providing answers that support pre-existing beliefs and expectations (Bingham,  
201 2003).

202

### 203 **2.3.From science-policy dialogues to dialogic science-policy networks**

204 The challenges mentioned above can severely curtail the full potential of science-policy  
205 dialogues to serve as an ongoing source of capacity and resilience building, especially when  
206 facing water-security problems over longer temporal and wider, often global, spatial scales. To  
207 address some of the limitations that science-policy dialogues have, based on our experiences, we  
208 use the term dialogic science-policy networks to refer to both the structures and processes  
209 involving multiple stakeholders and participants in addressing water issues over different  
210 temporal and spatial scales.

211 Dialogic science-policy networks are built upon science-policy dialogues, but transcend  
212 them in cognitive, temporal, and spatial terms through several features: 1) they are

213 interdisciplinary, especially linking social and biophysical sciences; 2) international (here Inter-  
 214 American), and hence multilingual; 3) cross-sectoral, by recognizing that water security is multi-  
 215 faceted and requires input and engagement from multiple sectors and interests); 4) open (i.e.  
 216 transparent) and based on direct communication and interactions to foster trust; 5) continual and  
 217 iterative, often using virtual platforms to bridge geographical divides; and 6) flexible, which  
 218 confers adaptive-capacity advantage, by incorporating multiple types of governance  
 219 arrangements and actors addressing evolving water security issues at different scales.

220 Networked forms of governance coexist with, or are embedded within, hierarchical state-  
 221 based and market-based forms of governance. Implementation of dialogic networked approaches  
 222 cannot ignore prevailing power and governance structures that command resource allocation,  
 223 define political legitimacy, and dictate accountability and transparency practices (Eberhard et al.,  
 224 2017). Still, dialogic science-policy networks of the kind we describe represent an evolution in  
 225 water security governance, as characterized in Table 1.

226 Table 1. Attributes of water security governance approaches

<b>Governance configuration</b>	<b>Features</b>	<b>Driving actors (goals and strategies pursued)</b>	<b>Applications</b>
Conventional approach (Scott et al., 2012)	Linear, parallel, minimal intermittent communication	Scientists (publications); policy-makers (traditional program planning and expenditures)	Routine, target-driven policy tasks
Multi-stakeholder platforms/ dialogues** (Welp et al., 2006)	Multiple sources of knowledge incorporated, process-oriented	Intergovernmental organizations (partnerships); International nonprofit organizations (lobbying and business practices)	Usually, for legitimacy, participatory dialogue is an end, not necessarily a means. Often lacking clear objectives
Science-based stakeholder dialogues** (Welp et al., 2006; Lemos,	Combining knowledge bases, checking social relevance	Researchers, scientific institutions or stakeholders' networks thereof (workshops,	Deepening scientific understanding of a problem's multi-dimensionality

Governance configuration	Features	Driving actors (goals and strategies pursued)	Applications
2015)		training, focus groups)	
Science-policy dialogues (Scott et al., 2012; Young et al., 2014)	Multiple sources of knowledge incorporated, governance include a wider range of participants from scientific, policy, business, and social sectors	Scientists, policy-makers and civil society co-participate in a range of activities involving immediate network community (co-producing papers or cross-review of policy-science papers; co-development of scenario-planning and other policy tools; scientists' participation in public or private management)	Successful integration of multiple stakeholders' values and knowledge in addressing problems, but cross-scale and temporal continuity is not guaranteed
Dialogic science-policy networks	Interdisciplinary, international, cross-sectoral, open, continual and iterative, and flexible	Scientists, policy-makers and civil society co-participate in a range of activities involving extended network community, including partners in other regions/sectors (enhanced co-development of scenarios, social learning and knowledge transferring across regions through science-policy brokers, and enhanced knowledge uptake by participants)	Addressing holistically multiple dimensions of one selected issue across temporal and spatial scales (e.g., water-security), although it may dissipate over time if focus is not carefully guided; can be adapted to emerging crises such as COVID-19

227 Source: \*\*modified and expanded from Welp et al., 2006, Table 1, p. 172.

228

### 229 3. Inter-American experiences in fostering dialogic science-policy networks

#### 230 3.1.AQUASEC

231 AQUASEC emerged from an active mix of science-based stakeholder dialogues on adaptive  
 232 management to address global change. Applied research teams from North America (Mexico and  
 233 the United States) and South America (Chile, Argentina, Brazil) supported under IAI's

234 Collaborative Research Network CRN2 program had developed expertise in policy engagement  
235 in their respective, but still isolated, project sites.

236 In early 2011, the teams met in Los Cabos, Mexico, along with water-policy decision-  
237 makers from several of the countries, basins, or local agencies where projects were developing.  
238 An important outcome was the definition of the broad aims and operational structure of what  
239 came to be the dialogic network dubbed AQUASEC. The IAI Conference of Parties and its  
240 Scientific Advisory Council—IAI's governing and advisory bodies—subsequently endorsed  
241 AQUASEC as the first IAI Center of Excellence, an organizational feature that had been written  
242 into IAI's founding language in the early 1990s but never actually conferred on any initiative  
243 until AQUASEC.

244 As demonstrated in Figure 2 below, researchers (in blue) and stakeholders (in green)  
245 were brought into dialogue, though initially (in the CRN2 in 2007-11) in their separate spheres  
246 and often sequenced in time with research results being delivered to decision-makers after they  
247 were developed. With the formation of AQUASEC (IAI-Opportunity grant, 2011-13, as well as  
248 several coterminous grants including from NSF's PASI and IAI's training programs), researchers  
249 and stakeholders simultaneously developed, or coproduced, usable and policy-relevant research  
250 (shown as blue and green spheres aligned in time, also with a widening group of partners). In  
251 subsequent steps, the spheres are likened to internally reflecting dialogue (blue-green transitions  
252 within an initiative). Although these experiments were replicated, each conforming to local needs  
253 and opportunities, in various locations, it was not until 2013 that multiple initiatives in the  
254 countries and locations listed were brought into a larger, inter-American dialogic network.

255 AQUASEC served as the platform to meld parallel efforts in Europe and Africa, with  
256 support from Lloyd's Register Foundation to establish the International Water Security Network

257 (IWSN). In the Americas, this network drew on the active participation of many of the same  
258 research and stakeholder partners as supported by the IAI grants. Under IWSN, links were  
259 established in the United Kingdom, Southern Africa, and South and East Asia. As would be  
260 expected, the water-security efforts of AQUASEC drew attention from teams elsewhere  
261 grappling with similar challenges, though perhaps less directly aimed at water-scarcity  
262 conditions. One example is the SAFER network (Sensing the Americas' Freshwater Ecosystem  
263 Risk from Climate Change), also supported by IAI, which addresses water quality and ecosystem  
264 services in more water-abundant sites of the Americas.<sup>14</sup>

265

266 / INSERT HERE FIGURE 2 /

267

## 268 **3.2. Networks within Regions**

### 269 **3.2.1. North America**

#### 270 *Northwest Mexico: Sonora River Basin*

271 The Sonora River Basin (SRB) is a water social-ecological system located in arid northwestern  
272 Mexico. The basin starts less than 100 km south of the U.S-Mexico border and crosses several  
273 municipalities through central Sonora until reaching the Abelardo L. Rodríguez Dam, in  
274 Hermosillo, the capital city. On its way downstream, water is used for multiple purposes, ranging  
275 from mining to livestock, agriculture and ecosystems (although this use is not legally allocated  
276 any water), as well as urban water supply to the city of Hermosillo. As an arid watershed subject  
277 to global change processes, the SRB has several urban-rural wicked water problems, such as  
278 long-term water scarcity, competition among sectors, lack of systematic monitoring of water

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<sup>14</sup> The reader is referred to the separate paper, titled "Do ecosystem insecurity and social inequity lead to failure of water security?" also submitted to this special issue.

279 quantity and quality, among others. In terms of dialogic networks, this region has been an  
280 important focus for researchers and policymakers involved in IAI-CRN2 efforts.

281

282 *Urban water.* – This case shows the importance, and at the same time the difficulties, of  
283 sustaining a local network that promotes inclusivity, involvement and interaction of stakeholders  
284 (three of the 4-I criteria above). The water issue in this case was the availability of water supply  
285 for the growing demand of the state capital, Hermosillo. This city is located 270 kilometers (170  
286 miles) south of the U.S. border with a population close to one million, where assembly plants  
287 (*maquiladoras*) and automotive industry are located. As part of the ongoing science-policy  
288 dialogue, the local water utility, with the support of the AQUASEC network, launched a long-  
289 term scenario-planning effort to devise future alternatives for enhanced water security. The  
290 exercise started with an introduction to scenario planning by a former water-planning officer  
291 from Tucson, Arizona, a city located approximately at 120 kilometers (75 miles) north of the  
292 U.S.-Mexico border. The success of this first encounter fostered further collaborations among the  
293 Hermosillo's water utility, IAI's research partners—El Colegio de Sonora (ColSon) and the  
294 University of Arizona (UArizona)—and water scholars and practitioners from both sides of the  
295 border. This scenario-planning workshop consisted of a series of 12 weekly three-hour meetings  
296 attended by the utility officers and scholars. The goal was to identify the driving forces, define  
297 strategies and build up institutional capacity to tackle the different scenarios that the city might  
298 face by the year 2030 (Agua de Hermosillo, 2017). The new ideas about the future were a  
299 breakthrough and a compass for enhancing water security in Hermosillo.

300 Despite these important collaborative efforts, implementation has been constrained by the  
301 frequent turnover of utility officers after the election of new local authorities, which challenges

302 the possibilities of the network to engage in iterative and long-term interactions fostering  
303 stakeholder's involvement. During the last 24 years, there have been 14 directors or a new  
304 director every 1.7 years (Loera and Salazar, 2017; Haro-Velarde et al., 2016: 211). Patronage  
305 and the legal power of every new city mayor (elected every three years) to freely appoint and  
306 remove the utility's director causes this frequent turnover. The typically short tenure of office-  
307 holders of this strategic position constrains the long-term planning efforts in the city's utility and  
308 severely affects the potential for science-policy dialogues. This situation also limits the  
309 effectiveness of dialogic networks, which require extended time to consolidate. Another  
310 constraint is that the scenario-planning exercise included only water managers and scholars.  
311 Clearly, this characteristic enhanced dialogues' potential to influence decision-making. However,  
312 the lack of participation by diverse stakeholders from the city and the region narrowed the spatial  
313 and temporal scope of the issues under consideration. In summary, this initial dialogic approach  
314 started a more comprehensive and flexible planning process by taking into account potential  
315 scenarios for water management in Hermosillo. It also fostered the participation of a greater  
316 variety of participants not usually involved in the city's water planning. Although it is too early  
317 to evaluate the effectiveness of the process, it does indicate some initial features of a functioning  
318 dialogic network. In the future, these planning exercises might improve the city's ability to  
319 consider social-justice elements of urban water management by comprising a broader scope of  
320 stakeholders and citizens.

321

322 *Rural water.* – This example describes interactions that are inclusive, promoting involvement  
323 and interaction of multiple stakeholders at the basin scale, while still looking for ways to  
324 influence actual decision-making and empower disadvantaged groups at the local level. The



325 wicked water problems taken on by science-policy networks, in this case, were drought and  
326 climate-change impacts on water and land resources among farmers and ranchers. A U.S.  
327 National Science Foundation (NSF) Coupled Natural Systems (CNH) grant received by the  
328 University of Arizona to conduct binational, multi-disciplinary research on riparian communities  
329 (in collaboration with researchers from ColSon and Universidad de Sonora, UniSon) facilitated  
330 the initiation of science-policy dialogues. This project took place in the San Pedro river basin in  
331 Arizona and in the San Miguel river basin, which is part of the larger SRB. Several grassroots  
332 organizations such as the Upper San Pedro Partnership, a consortium of local, state and federal  
333 agencies and nongovernmental organizations (NGOs) working toward sustainable surface and  
334 groundwater management of the San Pedro National Riparian Conservation Area, engaged in  
335 dialogues about the future of water security and livelihoods development. Researchers and  
336 postgraduate students in the binational team came from multiple social- and natural-science  
337 disciplines and learned from each other how to broaden their scope of study to approach issues  
338 related to riparian communities.

339         In the San Miguel river basin, stakeholder meetings enabled the voices of larger as well  
340 as smaller-scale ranchers, cheesemakers and other agricultural processors, and crop producers to  
341 be heard by regional water managers and agricultural ministry officials in addition to municipal  
342 officers. Key shared concerns were drought and climate-change impacts on land and water  
343 resources for agricultural production and processing as well as ranching activities. The dialogue  
344 focused on how programs and policies could be reoriented to allow producers and processors to  
345 confront these challenges. Women's all-too-often ignored voices were heard at these stakeholder  
346 meetings including those of the municipal president who was, at that time, a woman (Buechler,  
347 2015). As in the urban case above, obstacles to the continuation of communication between such

348 stakeholders include frequent turnover of government officials from local to federal levels, a  
349 phenomenon that can interrupt nascent networks. Obstacles also include the considerable  
350 political influence of wealthier actors within the basin and their prioritization of government  
351 subsidies for deepening their wells that could ultimately lead to less water for smallholders who  
352 have fewer resources to deepen their own wells. These interruptions in networks and the political  
353 influence of the wealthier residents can marginalize small-scale farmers and agricultural  
354 processors. Thus, as argued by political ecologists, researchers must take care to expose these  
355 kinds of power dynamics within networks, rather than portraying all members within networks as  
356 participating on an equal footing (Watts, 2010; Rocheleau, 2015). This initial dialogic approach  
357 achieved greater involvement of participants who usually do not participate in water decision-  
358 making at the scale of river basins (i.e., women, small-scale ranchers and farmers). It also  
359 increased the interaction between several social groups and policy sectors that have a stake in  
360 water planning in the SRB. As in the case of Hermosillo's water utility above, this incipient  
361 network still needs to foster further interactions and sustain long-term relationships in order to  
362 become a dialogic network.

363

#### 364 *U.S.-Mexico: The Colorado Delta*

365 Science-policy collaboration in the Colorado River Delta is an example of an effective dialogic  
366 science-policy network fostering the 4-I criteria of inclusivity, involvement, interaction, and  
367 influence to address the wicked problem of the need for environmental restoration of endangered  
368 wetlands. Furthermore, this collaboration demonstrates how long timeframes and iterative  
369 interactions are necessary to expand institutional capacity. The Colorado Delta science-policy

370 networks resulting in binational cooperation on the environment reflect the work of decades of  
371 sustained relationships to build trust, develop social learning mechanisms, and reach agreement.

372         Located in the western portion of the US-Mexico border, the Colorado River (CR)  
373 provides water for 45 million users in the U.S. and Mexico, including seven U.S. states and two  
374 Mexican states, over 20 Native American tribes (some of which have lands that extend into  
375 Mexico), and more than 200 thousand hectares (approximately half a million acres) of irrigated  
376 farmland. Due to rapid population growth, which has increased water demand, and climate  
377 change that has reduced water flows, the Colorado is one of the most endangered rivers in the  
378 U.S. A 1944 treaty allocated ten percent of the CR flows —or 1,850 million cubic meters (1.5  
379 million acre-feet) annually—to Mexico. The International Boundary and Water Commission and  
380 its Mexican counterpart, the *Comisión Internacional de Límites y Aguas*, known collectively as  
381 IBWC/CILA, carry out the treaty provisions.

382         Critical wetlands (e.g. the Ciénega de Santa Clara) are located at the southern end of the  
383 2,334 km (1,450-mile) river, which has its headwaters in the high elevations of the Rocky  
384 Mountains in the U.S. and drains to the Upper Gulf of California/Sea of Cortez in Mexico.  
385 Incidental flows from agricultural drainage had been sustaining critical ecosystems in the area;  
386 however, with the implementation of agricultural efficiencies and no dedicated water supply, the  
387 ecosystems that provide critical habitat for thousands of migratory and resident birds were in  
388 danger of drying up.

389         To address the need for environmental flows of water to sustain the riparian ecosystems,  
390 including wetlands, a binational network of scientists, NGOs, government officials, and the  
391 IBWC/CILA collaborated to develop Minute 319 (2012-2017) (Flessa et al., 2016), a treaty  
392 amendment, to provide a one-time “pulse flow” release of water to the river bed downstream to

393 the Gulf of California. On March 23, 2014, hundreds of people turned out to watch the pulse-  
394 flow released from the Morelos Dam in the U.S.-Mexico border through the riverbed to connect  
395 to the sea for the first time in most peoples' living memory. A binational stakeholder process that  
396 formed out of Minute 319 helped spawn Minute 323 (2017-2026), which commits both countries  
397 to provide water and funding for ecological restoration and scientific monitoring for the next  
398 decade. NGOs have developed a water trust as a private funding mechanism to help sustain the  
399 flows. Both Minutes also address other shared goals of water-scarcity management in the basin,  
400 such as shared reservoir storage and shortage sharing. Minute 319 represents a positive turning  
401 point in transboundary Colorado River management and has been called one of the "most  
402 significant agreements" to date (Sánchez and Cortez-Lara, 2015: 23). Minutes 319 and 323 are  
403 built on foundations laid by Minute 306 (2000) and agreements such as the 1983 La Paz  
404 Agreement that committed the two countries to transboundary cooperation; and they are maybe  
405 the best indicator of effectiveness for the Colorado Delta dialogic science-policy network.

406 This network is not supported by IAI, AQUASEC or IWSN. Instead, major impetus for  
407 the Colorado Delta network came initially from the "RCN: The Colorado River Delta Research  
408 Coordination Network" NSF grant (2005-2012) awarded to K. Flessa at the University of  
409 Arizona.<sup>15</sup> However, many of the stakeholders and scientists involved have been long-term  
410 partners to several of the AQUASEC projects showcased here. This suggests that governance  
411 lessons from successful cases in one place can guide efforts in other parts of the arid Americas  
412 through dialogic networks capable of banking and transferring social learning through their  
413 brokers and bridging members.

414

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<sup>15</sup> Available at: [https://www.nsf.gov/awardsearch/showAward?AWD\\_ID=0443481](https://www.nsf.gov/awardsearch/showAward?AWD_ID=0443481) (Access: August 18, 2020).

415 *U.S.: Cienega Watershed in Southern Arizona*

416 The wicked water issues addressed in this case are reduced water flows and impacts on  
417 endangered species in Cienega Creek in southern Arizona. The Cienega Watershed Partnership  
418 (CWP) is a citizen-based nonprofit association that works with multiple organizations managing  
419 land in the Cienega Watershed—including the U.S. Bureau of Land Management (BLM), Pima  
420 County, Pima Association of Governments (PAG), U.S. National Forest Service, and U.S.  
421 National Park Service—to protect one of the last perennial creeks of the region (CWP, n.d.). In  
422 addition, CWP partners include environmental NGOs such as The Nature Conservancy and the  
423 Sky Island Alliance, and the University of Arizona.

424 The science-policy network includes and involves a spectrum of stakeholders, such as  
425 ranchers, NGOs, federal, state, and local government agencies, and scientists. The network's  
426 strategies include the long-term relationship of some key actors who have worked there from the  
427 perspective of partner organizations, and became interested in the overall sustainability of the  
428 watershed. This long-term relationship has allowed trust to develop, an attribute that is  
429 fundamental to the involvement and interactions of the network's members. The group also uses  
430 participatory and science-policy co-production processes in their projects. To assess the state of  
431 the watershed, for example, the group selected indicators to monitor watershed health.  
432 Stakeholders participated in a survey implemented by a researcher from UArizona to narrow  
433 down the list of indicators, and through a series of workshops, they further revised and shortened  
434 this list. Every year, the research team collects data on these indicators and presents it to the  
435 group, who then provide input for the refinement of the assessment process, and collectively  
436 agree on the implications of the results on land management (Zuniga-Teran et al., 2017).

437           Because many CWP members work for the organizations that manage land, this  
438 assessment is useful in their own work, increasing the potential of the network to influence  
439 decision-making, as it provides a collective vision of sustainability goals for the watershed. This  
440 assessment effort has become a model for other community groups interested in protecting  
441 neighboring watersheds. A network of communities of concern is developing in Southern  
442 Arizona, where groups can exchange lessons and learn from each other's experiences.

443           One of the main challenges for this network is the lack of steady and sufficient funding.  
444 Federal agencies have seen a decline in their budgets and CWP has suffered from this. The CWP  
445 has turned to other organizations to fund its work, but the continuity of the assessment effort is  
446 threatened. An additional barrier is the low density of population living in the watershed. This  
447 makes it difficult to engage many local citizens in conservation efforts. This collaborative  
448 assessment of watershed health can be considered a science-policy network because it crosses  
449 several sectors and it is interdisciplinary, open, continual and iterative, and flexible. Land  
450 managers are key participants of the process and are the ultimate decision-makers. This effort  
451 considers multiple dimensions of watershed health, making it a holistic approach to water  
452 security. Although the assessment is open to the public, it is through the member's individual  
453 networks that meetings are scheduled and convened. This way, networks can both include and  
454 exclude people from participating in the assessment effort. Likewise, power differentials  
455 between participants can affect deliberations during the workshops, influencing whose  
456 perceptions ultimately carry most weight. Nevertheless, because the assessment is data-driven,  
457 stakeholders perceive the process as legitimate, and it has been successful in keeping people  
458 engaged.

459

### 460 **3.2.2. South America**

#### 461 *Northeast Brazil: The Pernambuco Region*

462 Stakeholders in this network have worked together to address wicked water issues such as  
463 drought and water supply insufficiencies. The Brazilian case displays involvement and  
464 interaction of the partners around cooperation in themes of mutual interest. The Water Resources  
465 Group of the Federal University of Pernambuco (GRH/UFPE) had the opportunity of expanding  
466 links with new partners after the XIV World Water Congress (2011) held in Pernambuco state. In  
467 the years following, the GRH/UFPE joined the AQUASEC network, which brought together at  
468 least one researcher and one decision-maker from each of the network partners in Fortaleza,  
469 Brazil, before the Adaptation Futures Conference (2014). The insertion of GRH/UFPE in  
470 AQUASEC was particularly productive for studies involving adaptive water management in  
471 watersheds of Pernambuco with a highlight for studies using remote sensing products, drought  
472 indices, and climate change scenarios.

473 Many of the AQUASEC activities used information from and provided policy  
474 implications to the Water and Climate Agency of Pernambuco (APAC). This exchange also  
475 occurred in terms of personnel, e.g., internships of graduate students as well as an UFPE  
476 professor serving as APAC director. The close relationship between GRH/UFPE and APAC  
477 greatly facilitated the mutual exchange of information products generated in science-policy  
478 research and its access by professionals from the agency. For example, the soil moisture from  
479 APAC's stations has been used for validation of remote sensing products, which in turn, is used  
480 for agricultural drought indices calculation (Souza et al., 2018). This interaction also allowed  
481 participation of students in activities of the river basin committee and evaluation of its role in the

482 process of decision, but without capacity for interfering in the balance power among  
483 stakeholders.

484         Among the achievements of this science-policy network, information co-production and  
485 exchange between science and policy participants has allowed more comprehensive and  
486 interdisciplinary approaches to water planning and management in this region of Brazil.  
487 However, to become a dialogic science-policy network, stakeholders require expanding their  
488 reach across sectors to be more inclusive and sustaining interactions in broader temporal and  
489 spatial scales.

490

#### 491 *Chile: The Maipo Basin*

492 The Maipo basin case, grounded in the importance of inclusivity and involvement of a diversity  
493 of stakeholders, shows the development of a decision-analysis approach called Robust Decision  
494 Making (RDM) to co-construct and assess uncertainties, policy levers, measures, and  
495 relationships (Lempert et al., 2003; Lempert and Groves, 2010). The Maipo Basin Adaptation  
496 Plan (MAPA in Spanish) was an initiative led by the interdisciplinary Centre of Global Change  
497 and funded by the International Development Research Centre of Canada. The objective of the  
498 project was to improve understanding of vulnerability and adaptation opportunities for the  
499 15,300-km<sup>2</sup> Maipo River basin, the most populated region in Chile with seven million people  
500 (about 40 percent of Chile's population). The three-year process started in 2012 and followed an  
501 iterative science-policy dialogue within a group named the Scenario-Building Team (SBT).

502         In terms of inclusivity, a central achievement of the collaboration was the beginning of a  
503 dialogue with stakeholders who did not usually engage with one another, representing national  
504 and regional authorities, private organizations, academia, and civil-society organizations. In the



505 involvement aspect, the processes were able to sustain participation of stakeholders to collect  
506 information and co-produce: 1) a land-use-hydrological model (Henríquez-Dole et al., 2018), and  
507 2) the definition of an adaptation measures framework based on the concept of water security  
508 (Ocampo-Melgar et al., 2016). This dialogue allowed a diversity of stakeholders to discuss their  
509 different development views and aspirations based on water resources for human consumption,  
510 production and ecosystems, while minimizing hazards and pollution.

511         Given the level of unrest and power dynamics among participants, a major challenge of  
512 this process was to discuss water-related aspirations and future adaptation without getting into  
513 negotiation of trade-offs or compromising changes in value orientations. More importantly,  
514 because this was a first attempt to bring together these stakeholders, collective discussion was  
515 possible by not including in the conversation the largest source of disagreement in water  
516 management: the market-based Chilean water legislation (Water Code) and its emphasis on  
517 water as a mean for economic development (Bauer, 2015, 2004; Oyarzún and Oyarzún, 2011).

518         In summary, this science-policy network successfully brought together participants that  
519 do not interact on a regular basis, improving inclusiveness and interaction of a variety of visions  
520 regarding water planning and management in the Maipo River basin. Today, there exists a more  
521 complex context in Chile fostered by the impacts of a 10-year drought; nevertheless, this nascent  
522 network can open the opportunity for deeper conversations on the legal framework if it grows  
523 more integrated and inclusive in the long term, with enough capacity to address this essential but  
524 conflictive issue.

525

526 *Argentina: Mendoza*

527 This network exemplifies the importance of inclusive and iterative interactions in trying to  
528 address wicked problems of long-term water security in a wine-producing county in Argentina.  
529 In 2012, the General Irrigation Department (DGI in Spanish) of Mendoza Province implemented  
530 a basin-water-balance program at a time that coincided with science-policy dialogue initiatives  
531 between DGI and the AQUASEC network fostered by IAI. A diversity of approaches to  
532 stakeholder engagement helped in designing more robust water balances. In particular, the  
533 incorporation of medium and long-term scenarios into decision-making using scenario-planning  
534 methods was especially important to overcome the usual short-term vision in water planning.

535 Users have challenged the DGI in Mendoza to offer effective responses to drought  
536 management during and after more than a decade with river flows lower than 50% of their  
537 historical average. In this context, stakeholders used the water balance and scenario planning  
538 initiatives effectively as a policy tool to prioritize specific and flexible policies. These also  
539 required overcoming a strict single-sector approach focused solely on water, by recognizing the  
540 interdependence of hydro-climatic, energy, food and social systems.

541 AQUASEC, with resources from the International Water Security Network, played a  
542 crucial role in DGI's institutional advancement by articulating and offering specific mechanisms  
543 to address challenges through dialogue with high-level research, management and policy  
544 partnerships. For five years, DGI's staff has actively participated in meetings, workshops,  
545 conferences, field trips and trainings organized by AQUASEC in the United States, Chile, Brazil,  
546 Colombia, Peru, and Mexico. On numerous occasions, DGI invested its own and complementary  
547 funds to enhance participation in these activities. This allowed DGI to incorporate science-policy  
548 dialogues as part of its own agenda, evidencing the capacity of this dialogic approach to  
549 influence policy-making. In the following years, DGI has coordinated its own conferences and

550 workshops that explicitly incorporate dialogic network agendas and has invited all AQUASEC  
551 members to participate (i.e., the 2019 Conference “Agua para el Futuro” hosted by DGI and  
552 other partner organizations in Mendoza). This demonstrates not only a successful ongoing  
553 dialogue process but also its viability in the medium and long term. This network has strengthened  
554 the institutional capacity for water planning and management in Mendoza, by integrating  
555 multiple types of knowledges and expertise and connecting DGI with a broader range of  
556 stakeholders and specialists beyond the boundaries of its region.

557

### 558 **3.2.3. Development of dialogic science-policy networks in the arid Americas: a summary**

559 Table 2 below summarizes the cases presented here in terms of their level of development (e.g.,  
560 high, medium, low) of features defining a dialogic science-policy network. Two of the cases  
561 exhibit a fully-constituted dialogic network according to the features presented (AQUASEC and  
562 the binational U.S.-Mexico network of the Colorado Delta). But several of the local or regional  
563 cases face important challenges in terms of a) representativeness and inclusiveness of a broad  
564 range of participant sectors, values and knowledges (i.e., low or medium development of  
565 international, interdisciplinary, open, cross-sectoral features); and b) difficulties to sustain  
566 iterative interactions in the long-term, mostly related to lack of time and financial resources. The  
567 flexibility of each network depends, in part, on how much it is constrained by predetermined  
568 institutional legal arrangements that limit the strategies that participants can pursue. For example,  
569 the Hermosillo’s municipal legal framework bounds its water utility; therefore, the scenario  
570 planning activities described here for that network should integrate within the mandated  
571 guidelines, requiring more time and political effort to transform.

572

573

Table 2. Degree of development of dialogic network features observed in cases

<b>Science-policy network</b>	<b>Interdisciplinary</b>	<b>International</b>	<b>Cross-sectoral</b>	<b>Open</b>	<b>Continual and Iterative</b>	<b>Flexible</b>
AQUASEC	HIGH	HIGH	MEDIUM	MEDIUM	HIGH	MEDIUM
Mexico: Sonora River Basin - Urban Water	MEDIUM	LOW	LOW	MEDIUM	LOW	LOW
Mexico: Sonora River Basin - Rural Water	HIGH	MEDIUM	LOW	MEDIUM	LOW	MEDIUM
U.S.-Mexico: The Colorado Delta	HIGH	HIGH	HIGH	MEDIUM	HIGH	MEDIUM
U.S. Cienega Watershed in Southern Arizona	HIGH	LOW	MEDIUM	MEDIUM	MEDIUM	MEDIUM
Brazil: Pernambuco	MEDIUM	MEDIUM	MEDIUM	MEDIUM	MEDIUM	MEDIUM
Chile: The Maipo Basin	HIGH	MEDIUM	HIGH	MEDIUM	MEDIUM	MEDIUM
Argentina: Mendoza Province	HIGH	MEDIUM	MEDIUM	MEDIUM	MEDIUM	MEDIUM

574 Source: elaborated by authors.

575

#### 576 **4. Contributions and challenges of dialogic network approaches to address wicked water** 577 **security problems in the arid Americas**

578 As evidenced by the increasing integration of science and policy stakeholders depicted in Figure  
579 2, AQUASEC has made palpable progress in establishing robust working communication  
580 between researchers and policy-makers. The network is interdisciplinary (it builds on numerous  
581 natural and social sciences), international (at least six countries of the Americas plus numerous  
582 others via IWSN), open (although some hierarchy persists), continual and iterative (based on  
583 ongoing support from a diverse set of sponsors). Greater challenges have been faced in ensuring  
584 its capacity to cross sectors (i.e., AQUASEC remains primarily water-security focused) and to be

585 flexible (adaptation is often subsumed to growth targets and certainty that are still embedded in  
586 existing or even emerging water security governance approaches).

587         With the exception of AQUASEC and the Colorado Delta, not all the cases presented  
588 under the umbrella of IAI-supported efforts can be identified as cohesive, successful, and  
589 sustainable dialogic networks. Nevertheless, the beginning of a dialogue among different  
590 stakeholders across the arid Americas basins set a new way of framing, planning and responding  
591 to water wicked problems, which in many cases was a turning point in “business as usual” water  
592 resources governance. By and large, the dialogic network approach described above has  
593 produced useful, usable, and integrative science in policy-making, chiefly because of open  
594 communication and continual and iterative interactions. These processes have meant that in  
595 research design, scientists actively involve decision-makers’ views and priorities, and with them  
596 data, human, and other resources. We refer to this as “in-reach” (establishing applied-research  
597 objectives through science-policy and public engagement). Below we develop several aspects  
598 that require further attention and represent contributions of and challenges to these networks.

599

600 *Coordinating multiple governance levels or sectors and filling or correcting institutional*  
601 *mismatches.* - Dialogic networks offer a platform for long-term engagement of stakeholders at  
602 multiple levels of water governance systems that would not be able to interact under  
603 conventional or more hierarchical arrangements. This is an advantageous opportunity, especially  
604 in systems characterized by centralization of power in government-led decision-making (e.g.,  
605 Mexico, Chile). In natural resources governance, when multiple actors interact, interplay issues  
606 emerge both in horizontal (within level) and in vertical (across levels) interactions (Young, 2002,  
607 2008). In vertical interplay, it is common that decision-making happens at an upper-management

608 level, while implementation occurs in more localized settings. This can foster a lack of attention  
609 to contextual factors unique to each specific case, hindering successful policy implementation  
610 that is appropriate to local realities. In horizontal interplay, the different objectives, capacities,  
611 resources, and power of actors can generate asymmetries that benefit those with dominant  
612 discourses or agendas (e.g., in negotiations between state-level water and agricultural agencies).  
613 In both vertical and horizontal interplay, institutional mismatches can emerge and risk the  
614 achievement of long-term resilience. By establishing a dialogic network where participants can  
615 voice their concerns, knowledge and values, stakeholders establish a communication channel to  
616 integrate multiple backgrounds into decision-making.

617

618 ***Balancing power relationships and addressing political-ecology concerns.*** - Hierarchies and  
619 power asymmetries still coexist with and within dialogic networks. The diversity of examples  
620 presented here does not necessarily level the field for all disempowered actors. In developing  
621 dialogic networks, stakeholders need to distinguish between: 1) being aware of the fact that  
622 power relations unavoidably cross water security issues; and 2) actually incorporating  
623 subordinate actors “into the dialogue.”

624 Some scientists have claimed both of these objectives as political-ecology concerns;  
625 however, achieving the latter is much more complex. First, the science-policy dialogues  
626 approach has an original bias on big “decision makers,” due to their possession of resources and  
627 their capacity to make change happen. Second, funding conditions in fact guide and limit  
628 research agendas. In relation to this and attentive to the interaction with grassroots voices, it is  
629 common that dialogue results in a “fight for words” (e.g., water security/water sovereignty).  
630 Finally, the matter of reconciling contrasting temporalities and interests of the different actors in

631 a mainstream and international project (academics, technicians, politicians) is extremely  
632 complicated. Resolving this problem is even more difficult when some members seek to give  
633 voice and visibility to historically marginalized actors and groups. Such a resolution would  
634 require developing links of trust and co-construction, which demand extra time and resources  
635 that are rarely foreseen in project timelines and budgets. Nonetheless, in several of the cases  
636 presented here, the nascent networks initiated discussions for the first time with those able to  
637 make policy changes, while still dealing with lobbies, powerful economic groups, and politics.  
638 Inclusiveness and iterative involvement are critical to ensure that networks' influence on policy-  
639 making avoid perpetuating power imbalances and environmental injustice.

640

641 ***Improving accountability and participatory processes.*** - Recent theoretical and empirical  
642 research shows that both accountability and participatory processes are central for realizing  
643 effective water governance and subsequently, effective integrated water management (Lane,  
644 2014). On the one hand, accountability stimulates and consolidates good management practices  
645 and trust among stakeholders from different sectors and organizations in water-governance  
646 networks, and therefore leads to stable and long-lasting partnerships (Simon and Schiemer,  
647 2015). On the other hand, broad stakeholder participation, although difficult to achieve in real-  
648 world settings, is critical for the effective representation of a variety of interests and values  
649 involved in water management and the pooling of resources and capacities needed to solve  
650 existing and emerging problems (e.g., the Cienega Watershed and the Colorado Delta cases).  
651 Accountability and stakeholder participation act within a continuous loop because transparency  
652 and openness of water interventions engender certainty about the responsible, equitable, and

653 ethical setting of objectives and intended impacts. That, in turn, tends to foster the willingness of  
654 stakeholders to engage in water policy-making and implementation.

655

656 ***Balancing multiple demands on partners to foster resilient water systems.*** - This sort of  
657 constant balancing requires the continuous participation of stakeholders and a sustained funding  
658 mechanism. Trusted partnerships necessarily require time to develop. These characteristics are  
659 very difficult to obtain, unless stakeholders' jobs relate to a common effort, as the Cienega  
660 Watershed in Arizona illustrates. In that case, stakeholders collect the data needed to monitor the  
661 state of the watershed, each one looking at their own piece of land. The collective assessment  
662 effort consists of compiling data together from different stakeholders, and presenting it to the  
663 group every year. The Cienega case suggests that adaptive governance is likely to be a  
664 collaboration between organizations whose employees stay in their jobs for enough time, or  
665 move to other jobs in collaborating organizations (this contrasts with the Sonora River Basin  
666 cases for both urban and rural water, where public officials have a rapid turnover). In addition,  
667 continued engagement through stable positions in organizations can foster stakeholders'  
668 connections to the land and their commitment to enhancing resilience in water systems.

669

670 ***Working with government agencies where the partnering staff changes frequently.*** - Networks  
671 are fundamentally about relationships among individuals and groups of people. To the extent that  
672 networks function effectively, they do so due to the sustenance of relationships over the long-  
673 term that promotes the sharing and co-production of knowledge, the creation of collaborative  
674 goals, and trust building. Given that personal relationships are at the root of high-functioning  
675 networks, they are also subject to change as individuals shift jobs and move out of the network,



676 and new actors come in. Such movement often reflects changing power relations, especially if  
677 new leadership moves in new directions. Thus, the essential relational nature of networks is at  
678 once a strength and a potential liability. Collaborations involving Hermosillo's water utility and  
679 scientists demonstrate these effects. As Loera and Salazar (2017) have pointed out, the utility  
680 faces several management challenges, such as constant changes in its directive. In part, this is  
681 due to the director's appointment by the municipal mayor, who changes every three years. The  
682 short duration of this strategic position tends to limit long-term planning and consolidation of  
683 dialogic science-policy networks. To be effective, therefore, networks must find ways to  
684 withstand institutional change to retain strength and relevance within preexisting political  
685 frameworks.

686

687 ***Balancing stakeholders needs with financial sponsor requirements.*** - Collaboration networks  
688 are usually made possible due to external investment or grants from organizations whose  
689 objectives may not always be aligned with scientists' main research interests, nor with  
690 participants' diverse expectations of what they require to resolve their problems. Balancing these  
691 different expected outcomes is not simple. Financing organizations generally set project  
692 outcomes from the beginning, while scientific interests evolve with processes, and participants'  
693 demands increase and diversify. Then, the different stages of the process should receive enough  
694 time, so the stakeholders do not feel they are merely information sources while researchers and  
695 financiers get the results they need. This process becomes even more complex when  
696 collaboration also is necessary to develop decision tools such as models or maps. Our  
697 observations suggest that enhancement of dialogic networks will require flexibility in all

698 involved organizations, particularly academic and financial, for an iterative and non-constrained  
699 process where information is coproduced, sufficient, and useful for everyone involved.

700

## 701 **5. Conclusions and recommendations**

702 We have portrayed dialogic science-policy networks as a governance approach to address water  
703 security wicked problems in arid and semi-arid regions. This approach incorporates both the  
704 structure (“network” of diverse partners) and process (“dialogic” or dialogue-based) of science-  
705 policy interactions that build upon science-policy dialogues; but the approach also transcends the  
706 structure and process by widening their temporal and spatial scales, and by addressing the  
707 multiple dimensions and sectors challenged by wicked water problems. Dialogic networks cross  
708 sectors, are interdisciplinary, international, open, continual, and iterative over the long term, and  
709 flexible, to accommodate the complexity and evolving nature characterizing wicked water  
710 problems. In building dialogic networks, there are both multiple advantages and pressing  
711 challenges that we illustrated through several cases in the arid Americas that reflect some or all  
712 the listed properties.

713         Maybe one of the most difficult questions regarding dialogic science-policy networks, as  
714 well as for other types of dialogic approaches, is their capacity to influence (4-I) actual shifts in  
715 water security governance (Scott et al., 2012). What we can derive from our cases is that dialogic  
716 efforts supported by IAI and other sources are indeed promoting water security by means of  
717 increased collaborations, improved knowledge and legitimacy of that knowledge, and better  
718 representations of the constantly changing reality. These shifts, however, are incremental and  
719 progressive and require constant effort to maintain momentum in policy framing, strategy design,  
720 implementation, and evaluation and assessment of outcomes. There are important challenges in

721 assessing and evaluating results and impacts of science-policy dialogues in networks. We  
722 anticipate that novel methods that capture the adaptive capacity and resilience of social-  
723 ecological systems will become more important as the global waterscape is increasingly human-  
724 driven.

725 Another challenge in implementing successful dialogic science-policy networks is  
726 addressing the issue of replicability and generalizability. How can these putative models of  
727 effective networks be shared and exported across different contexts and yet remain suitable to  
728 address problems that are multi-scalar spatially and temporally? Our work on the role of  
729 networks is in large part an attempt to develop more holistic understandings of governance and  
730 the contribution of networks to make the process more effective, with water security in arid lands  
731 as our common challenge. However, since networks form in specific contexts and are  
732 fundamentally about relationships, generalizability to other contexts can never be assured.

733 For dialogic science-policy networks to become effective and sustainable there exist  
734 several pathways for improving accountability and engagement. Each of these pathways requires  
735 enhancing science-water governance integration (by involving a maximally diverse range of  
736 stakeholders), appreciating the impact of knowledge production, and recognizing the multi-  
737 factorial process of decision-making.

738 First, to some scholars, committed involvement of the full spectrum of stakeholders in the  
739 research process—including setting scientific goals and framing research questions—is key for  
740 accountability and sustained participation in water management (Simon and Schiemer, 2015),  
741 even if full inclusion of *all* pertinent stakeholders is in practice very difficult, if not impossible.  
742 The primacy often granted to scientific and ‘expert’ knowledge over practitioner-generated  
743 knowledge may not only alienate a critical resource for science-based solutions, but it can

744 generate mistrust and limit the ability of networks to engage in the co-production of usable  
745 science.

746         Second, research has also suggested that scientists should be not only proactive in  
747 understanding power dynamics of the parties involved in water management, but also in  
748 mitigating the impact of knowledge production in exacerbating existing disparities (Lemos,  
749 2015; Simon and Schiemer, 2015). Awareness of conflictual positions and power disparities is  
750 crucial to maintain the interest and participation of less-informed or less-influential stakeholders  
751 (e.g., the poor, women, youth, indigenous communities, racial minorities, and those  
752 geographically more isolated, etc.), whose participation is more likely to be sidelined by  
753 conventional decision-making and who are the most affected by its negative consequences. As  
754 observed by Lemos (2015) the success of a project directly correlates with facilitating  
755 stakeholders' interaction and the management of power differentials. In this interaction lies the  
756 potential to close cognitive gaps between scientists, policy-makers, and community groups as  
757 well as the establishment of a solid foundation for collaborative water management.

758         Third, a major challenge in the integration of science and water management is the fact  
759 that water policy-making and practice are not unidimensional nor driven by a rational imperative.  
760 Rather, pre-cognitive experiences, value judgments, language, and other cultural factors  
761 influencing those involved in decision systems shape the acceptance and use of knowledge in  
762 decision-making. For example, one recent study demonstrated that the fit of scientific evidence  
763 and stakeholders' prior values and perceptions influenced the uptake of climate information by  
764 local water managers, and that enhancing the effectiveness of collaborative research depended  
765 partially on increasing public education and outreach (Kirchhoff, 2013). Importantly, cognitive  
766 openness and bridging of new ideas among stakeholders also depends on building and

767 maintaining trust. This is possible to achieve if the dialogic network is able to persist in the long  
768 term; to broaden its temporal, spatial, and sectoral scope of action; and to be sustainable in  
769 financial, political and academic terms.

770

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779

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Journal Pre-proof

**Dialogic Science-Policy Networks for Water Security Governance in the Arid Americas**

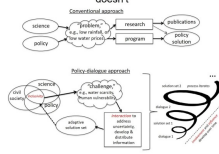
Figure Captions

Figure 1. Conventional and policy-dialogue approaches (Adapted from Scott et al. 2012).

Figure 2. Evolution and Science-Policy Integration of AQUASEC Network.

Journal Pre-proof

Science – policy dialogues: what works, what doesn't



Journal Pre-proof



## **Dialogic Science-Policy Networks for Water Security Governance in the Arid Americas**

### Highlights

- Current challenges in water access, use, and management constitute wicked problems
- Dialogic science-policy networks can help in addressing wicked water problems
- Eight study cases in the arid Americas exemplify science-policy network approaches
- Dialogic networks foster inclusivity, interaction, involvement, and influence
- Steady commitment and financial support are major challenges to dialogic networks

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Editorial Board of Environmental Development

August 22, 2020

Dear Editorial Board,

I state that the original research article entitled “Dialogic Science-Policy Networks for Water Security Governance in the Arid Americas” coauthored by A. Lutz-Ley, C. A. Scott, M. Wilder, R. Varady, A. Ocampo-Melgar, F. Lara-Valencia, A. Zuniga-Teran, S. Buechler, R. Diaz-Caravantes, A. Ribeiro-Neto, N. Pineda Pablos, and F. Martin, has not been published and is not under consideration for publication elsewhere. I also state this article is the result of our research and sustained collaborations, and that all listed authors have contributed and agreed to resubmit the revised manuscript for consideration in Environmental Development. Finally, I also state that none of the authors has conflicts of interest to disclose and we acknowledge properly all funding sources.

We were invited to submit this manuscript for review for the special number “Bridging Science and Policy through Collaborative, Interdisciplinary Global Change Research in the Americas” organized by the Inter-American Institute for Global Change Research (IAI-CRN3).

Please do not hesitate to contact me if you have further comments or questions.

Sincerely yours,

America N. Lutz-Ley, PhD  
Research Professor  
El Colegio de Sonora

**Declaration of interests**

**Paper title:** Dialogic Science-Policy Networks for Water Security Governance in the Arid Americas

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

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