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Systems valuing of natural capital and investment in extensive pastoral systems: Lessons from the Patagonian case

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ABSTRACT

In Patagonian (Argentina) wool production systems, historical performance records, observed landscape changes, and long-term demographic modeling of sheep flocks, indicate that non-sustainable ecological and economic dynamics have developed during recent decades. In order to elucidate possible causes of these trends, a dynamic model of the wool production system including basic ecological and economic feedback mechanisms was applied to the analysis of alternative investment policies. The values of the various components (ewes, forage, soil) of natural capital (NC) involved in the production systems were estimated in this study through a systemic approach and their losses during wool production cycles were incorporated in their financial analysis. Our results indicate that external investment in increasing the ewe stocks (a common practice in these systems) is not sustainable in time unless a simultaneous external investment in forage NC is performed. More specifically, external investment to increase in 20% the ewe stocks would be expected to generate positive net cash flows during 6–8 years, if due account is taken from the losses of NC produced. Successive investments of the same sort would generate increasingly shorter periods of positive cash flows or even negative results after 15–25 years. Re-investment of a fraction of the net revenues obtained through wool sales in the reposition of forage resources also proves to be a non-sustainable policy. External investment on forage resources at about a 10:1 ratio with respect to investments in the ewe stock would produce positive net cash flows sustainable in time. It is concluded that sustainable investment policies in extensive range systems of Patagonia should consider the ecological-economic relations and feedbacks existing between forage consumption by ewes and ewe natality/soil erosion controls exerted by forage and market behavior. The structure of analysis of investment policies on extensive pastoral systems of the Patagonian Monte here proposed seems valuable to be extended to other regions with similar ecological-economic characteristics.

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1. Introduction

1.1. Sustainable grazing lands: a growing economic-ecological perspective

Lands used for pasture of domestic animals cover extensive areas of the world and display conflicts of resource use that

receive increasing attention (Jones and Dowling, 2005). Semi-arid grazing lands pose additional conflicts because their dynamics largely depend on stochastic climate variations (Le Houérou et al., 1988). Cyclic stochasticity (however hardly predictable) requires adaptive managing policies. These however must cope with characteristic response time lags due to the slow rates of reposition of the soil and forage sustaining these systems.

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62 Domestic grazers and forage constitute renewable natural
63 capital (Costanza and Daly, 1992). Typical turnover times of
64 sheep are in the order of 5-10 years while those of forage
65 plants vary widely between several years to decades depend-
66 ing on their life form (grasses, forbs, shrubs, etc.). Soils also
67 constitute a coupled form of natural capital (NC), supplying
68 sustain and nutrition to plants. Soils are constructed at a very
69 low pace by the combined action of plants and other
70 organisms and the action of climate factors, and changes in
71 its quality typically occur with turnover times in the order of
72 centuries (Parton et al., 1993). Soil degradation, however, may
73 occur after a few years by the action of impacts originated in
74 anthropogenic activities (inadequate cropping, overgrazing,
75 etc.).

76 There is mounting evidence that contemporary grazing
77 land management practices are not ecologically sustainable in
78 extended pastoral areas of the world (NLWRA, 2001). Con-
79 ventional economic approaches used to value and regulate
80 resource uses do not seem appropriate to warrant modern
81 community values and inter-generational transfers of NC
82 (MacLeod and McIvor, 2005). However, most ecologically sus-
83 tainable uses of pasture lands will have to be achieved in
84 privately owned areas (Perrings and Walker, 2005) under
85 conditions and rules set by contemporary management
86 systems, markets and institutional arrangements. These
87 should allocate the benefits and costs of landscape conserva-
88 tion between landowners and the wider community as
89 represented by public investment (HRSCEH, 2001).

90 1.2. Recent evolution of natural capital in the pastoral 91 production systems of Patagonia

92 The extensive pastoral systems in semiarid Patagonia (Argentina)
93 constitute a case of interest since similar semi-arid lands occupy
94 wide areas of the world terrestrial environment. These include
95 regions such as chaparral, woodland and savannas in southern
96 California, Chile, Mexico, Argentina, areas surrounding the
97 Mediterranean Sea, and southwest parts of Africa and Australia
98 (NASA, 2004). Grazers in these lands like sheep (*Ovis aries*), goats
99 (*Capra hircus*), guanacos (*Lama guanaco*), lamas (*L. glama*), etc.
100 constitute either free or enslaved NC (in the sense of England,
101 2000) providing meat, milk and fibers to local, regional or
102 international markets.

103 Patagonia is an extended region in the South American
104 continent and has a surface of almost 800,000 km². In Argentina,
105 it is limited to the north by the Colorado River and to the south
106 by Tierra del Fuego, the southern extreme of America, where
107 Cape Horn is located. Except at the Andes area the Patagonian
108 relief is dominated by extended plains, covered with semiarid
109 vegetation. The regional wool production systems started at the
110 beginning of the 20th century (Defossé et al., 1992) and are
111 presently carried at large *estancias* (10000-50000 ha or more)
112 usually consisting in some few paddocks around a shared
113 watering place. Flock management has been extensive, with
114 limited human intervention and native vegetation has been
115 almost the only source of forage for sheep, with flocks behaving
116 as "semi-natural" populations (Golluscio et al., 1998; Paruelo et
117 al., 1998). Ranchers usually attend the wool markets on a yearly
118 basis, and take decisions about their business depending on the
119 price obtained for their production. As in other regions of the

world, the Patagonian wool economy has had deep economic, 120
environmental, and social regional impacts. 121

122 However, there are several groups of evidences indicating that
123 these systems are not ecologically and economically sustainable
124 in time, and that gradual losses in the NC sustaining them have
125 occurred during the last decades. Sheep stocks fell from 20
126 millions in 1952 to 11 millions in 1993 (Golluscio et al., 1998). This
127 decline has been observed at different spatial scales: individual
128 ranches, counties, provinces and the whole region. Teixeira and
129 Paruelo (2005) fitted demographic matrix models to historical
130 records available at large ranches located along a representative
131 regional environmental gradient at western Patagonia. They
132 found that computed ewe survival and recruitment rates were
133 much lower than those that would fit observed present stocks,
134 indicating that regular flock imports occurred along recent
135 decades in order to partly restore those lost due to natural causes.

136 Sheep grazing impacted on the forage stocks of Patagonia,
137 producing structural and floristic changes that are eventually
138 (but not always) partially reverted after releasing the grazing
139 pressure (Soriano et al., 1980, Bertiller, 1994, 1996, Del Valle,
140 1998). In eastern Patagonia, partial recovery of preferred gras-
141 ses occurs only after 2-3 decades of sheep exclusion (Bisigato
142 et al., 2002). Prevailing changes in the plant cover under
143 grazing pressure are in the direction of a diminution of pre-
144 ferred plants and an increase in non-forage, non-preferred
145 species (Bertiller and Bisigato, 1998). Ecosystem modeling
146 experiments (Parton et al., 1993) with parameters obtained
147 from field experiments at eastern Patagonia, show that ob-
148 served trends of vegetation dynamics under moderate grazing
149 are compatible with a gradual diminution of the plant cover at
150 a regional scale (Carrera et al., pers. comm.).

151 Evidences also indicate that the soil NC experienced reduc-
152 tions along recent decades under the impact of wool production
153 systems. Del Valle et al. (1998) indicate that the soil thickness (an
154 index of the integrity of the soil profile) varies from 0.9 to 0.1m
155 over the Patagonian region depending on the severity of
156 degradation attained. Losses of the soil layers over the plant
157 root-inhibiting depth vary from 0.25 to 0.75 m, and about half of
158 the Patagonian surface is slightly to severely degraded. Ares et
159 al. (2003) identified structural changes in the vegetation cover at
160 extended areas of eastern Patagonia indicating a progressive
161 alignment of plant patches along the direction of predominant
162 winds, an indication of progressive wind erosion of soils.

163 1.3. Development of a conceptual model to characterize 164 ecological and economic sustainability of Patagonian wool 165 production systems

166 The signs described in the previous section indicating non-
167 sustainability of Patagonian wool production systems seem to
168 be similar across Patagonian sub-regions that differ in their
169 productive potential, climate, soil quality and market posi-
170 tioning. This motivates the identification and investigation of
171 dynamic traits of those systems that would be common across
172 regional ecological differences. In this study, this is pursued
173 through a simulation model.

174 Detailed simulation models of grazed ecosystems have
175 been available since several decades ago (see for instance
176 Weishampel, 2005 for a detailed list of about a hundred books
177 and references on the subject). Because of the inherent

178 complexity of grazed ecosystems, detailed models are structur- 234
 179 ally oriented to address specific aspects of their dynamics (soil 235
 180 nutrients-vegetation-flock dynamics, water balances, meat- 236
 181 milk production, economic profitability). This type of models is 237
 182 strongly site-oriented, and requires the definition of many local 238
 183 parameters describing the characteristics of the climate, soils, 239
 184 forage-grazer stocks and market conditions. In practice, the 240
 185 availability of local ecological information limit the application 241
 186 of these models to long-term research sites or the areas used to 242
 187 tune the model behavior. These models can attain considerable 243
 188 success in depicting dynamic relations among the system 244
 189 components, but they are of limited use to identify modal func-
 190 tional relations across regions with differing ecological character-
 191 istics. Stochasticity of some major driving factors (typically in the
 192 behavior of climate and markets) limits the predictive ability of
 193 detailed simulation models of grazed ecosystems.

194 A simpler conceptual model that would be robust to local
 195 differences in its predictions seems more adequate to inspect
 196 the kind of questions related to regional sustainability and NC
 197 pursued in this paper. In a conceptual model, the number of
 198 parameters involved is kept to a minimum and restricted to
 199 those characteristics known to be modal across the region of
 200 interest. Predictions of a conceptual model are usually formu-
 201 lated in comparative terms among simulated alternatives.

202 In this study, a conceptual simulation model is used to
 203 simulate investment projects consisting in increasing the stock of
 204 ewes and/or forage by defined percentages and their middle and
 205 long-term (15-25 years) performance is evaluated. Functions to
 206 account for the monetary value of the changes in NC involved in
 207 the project are developed and integrated into the calculus of cash
 208 flows.

209 In Section 2.1, the theoretical frame for the systemic analysis
 210 of wool production systems is presented. Based on this frame, the
 211 system components are identified (Section 2.2) and a conceptual
 212 model is formulated. Section 2.3 describes the techniques of
 213 financial analysis to characterize the economic sustainability.
 214 Relative comparisons between investment alternatives are then
 215 formulated (Section 2.4). Results of a calibration of the model to
 216 mimic the trends of depletion of NC described in Section 1.2 and
 217 typical cash flow sequences under the various investment
 218 alternatives are presented. Their implication to intra-generation-
 219 al equity and ecological-economic sustainability is discussed.

220 In particular, we address the following questions:

- 221 1. How investment policies can be designed to achieve both
- 222 ecological and economic sustainability of Patagonian wool
- 223 production systems?
- 224 2. What are the trans-generational transfers of NC stocks and
- 225 how generation equity principles about the Patagonian
- 226 pastoral system can be formulated?

228 2. Methods

229 2.1. Theoretical frame for the analysis of extensive 230 pastoral ecosystems

231 For the sake of this study, the case of the Patagonian sheep
 232 pastoral systems is treated in the frame of dynamic system's
 233 theory, by inspecting the values and changes in NC generated

during sheep husbandry within their particular spatial- 234
 temporal context (Stahel, 2005). In particular, issues related 235
 to the sustainability of the NC (domestic grazers, native 236
 vegetation, soils) involved in the production system under 237
 various investment alternatives are addressed. 238

In extended pastoral systems, herbivores, forage and soils 239
 are dynamically dependent on each other (Fig. 1). Decreases in 240
 forage and soil stocks are coupled in a negative feedback loop. 241
 The vegetation stock protects the upper soil from the eroding 242
 effects of water (Foster et al., 2003) and wind (Ares et al., 1990, 243

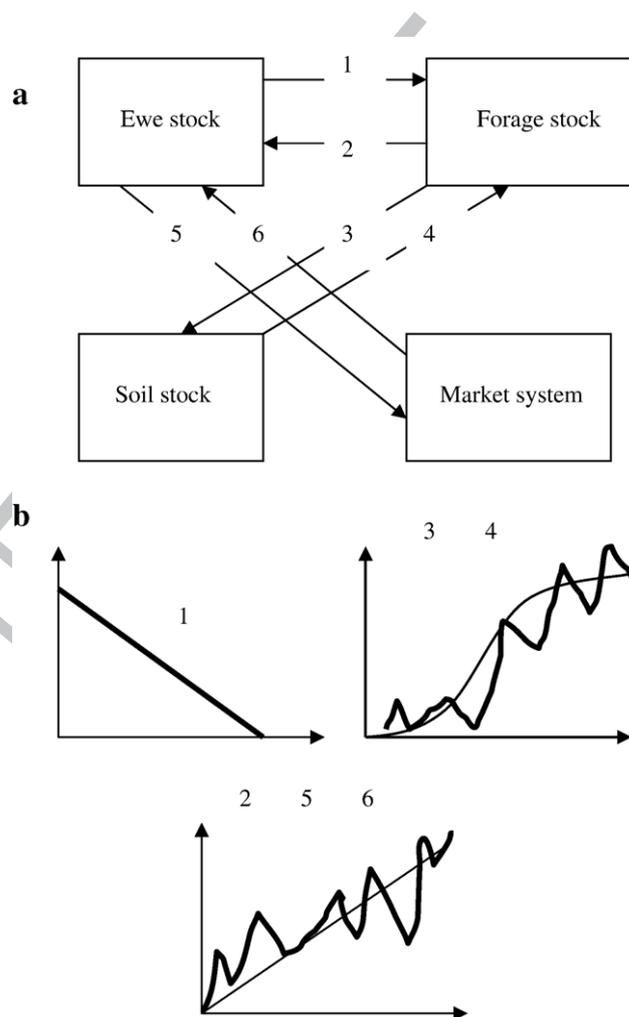


Fig. 1 – (a) Major subsystems of the Patagonian wool production system. Three stocks of natural capital (sheep, forage, soil) interact among them and with the wool market system. (b) Functional forms of main interactions (sketched, donor subsystem increases along the x-axis, receptor increases along the y-axis). 1. Sheep consume forage and reduce the standing forage stock. 2. Forage regulates sheep survival and recruitment rate. 3. Forage protects the soil from water-wind erosion. 4. Soil sustains forage plants and supply nutrients for growth. 5. The sheep stock determines the amount of wool that can be offered to the market each year. 6. The gross revenue obtained at the market conditions the amount of potential re-investment in maintaining-reducing-expanding the sheep stock. Stochastic variations occur at interactions 2–3–4 caused by climate fluctuations and 5–6 caused by market behavior.

244 Visser et al., 2005). In turn, as the plant stock diminishes and
 245 soil erosion increases, the ability of the remaining soil to sus-
 246 tain and supply nutrients to plants feeds back into increased
 247 vegetation loss which in turn triggers more soil erosion (Toy
 248 and Foster, 1998). Grazing accelerates this feedback loop by
 249 removing a part of the plant stock, reducing the amounts of
 250 standing vegetation and of dead plant material that flows back
 251 to soil reconstruction and maintenance (Schnabel et al., 2001;
 252 Rice and Owensky, 2001). In semiarid areas like Patagonia, the
 253 seasonal renewal of forage stocks is strongly dependent on the
 254 extremely variable precipitation regime characteristic of semi-
 255 arid lands (Le Houérou et al., 1988).

256 A second interacting feedback loop occurs between the
 257 sheep and forage stocks, which can be depicted through a
 258 usual consumer-resource cycle. In such a system a population
 259 of organisms exploits a flow of energy, a detritus stock or
 260 another population (Getz, 1999). This latter case corresponds
 261 to the interaction of sheep and forage, where the consumer
 262 acts upon the rate of forage disappearance and the available
 263 forage stock acts upon the rates of consumer re-population
 264 and/or survival.

265 A further element to be considered in the analysis of the
 266 Patagonian pastoral system is the mechanism through which
 267 the exchange value (Stahel, 2005) of wool is established. De-
 268 pending on the quality and amount of their wool production,
 269 ranchers can attend local, regional or international (La Torraca
 270 and Aguirre, 2002) markets. Local and regional prices are
 271 significantly tied to the dynamics of the wool international
 272 market, which shows short and long memory features and
 273 fractional orders of integration (Witherell, 1968; Barkoulas et
 274 al., 1999). The international supply-demand balance depends
 275 on the behavior of large international buyers acting within a
 276 periphery of smaller, relatively high-cost buyers (Simmons
 277 and Hansen, 1998). The realized price obtained by ranchers at
 278 each production cycle back-feeds into decisions about main-
 279 taining, increasing, or reducing the sheep stock to be kept in
 280 the wool production system for the next year. Reinvestment in
 281 the forage capital stock (i.e. using a fraction of the obtained
 282 yearly net revenues to buy forage or enhance forage produc-
 283 tion) is not usually considered under extensive conditions.

284 The time scale at which perturbations of these processes are
 285 propagated into the wool production system is comparable to
 286 human generation times (20-30 years). The relevance of this time
 287 scale is further supported by observations of the slow recovery of
 288 land areas where sheep husbandry has been eventually aban-
 289 doned during long periods in eastern Patagonia (Bisigato et al.,
 290 2002), or in areas intentionally excluded from sheep access
 291 during several decades in central-west areas (Soriano et al., 1980).
 292 The context underlying such time scale poses questions of
 293 intergenerational transfer of NC losses and eventual responsi-
 294 bilities in investment aiming to their restoration.

295 2.2. Identification and system formulation

296 The Patagonian pastoral system is modeled in terms of four
 297 composing subsystems:

- 298 1. The sheep stock
- 299 2. The forage stock.

- 300 3. The soil stock.
- 301 4. The market system (Fig. 2)
- 302

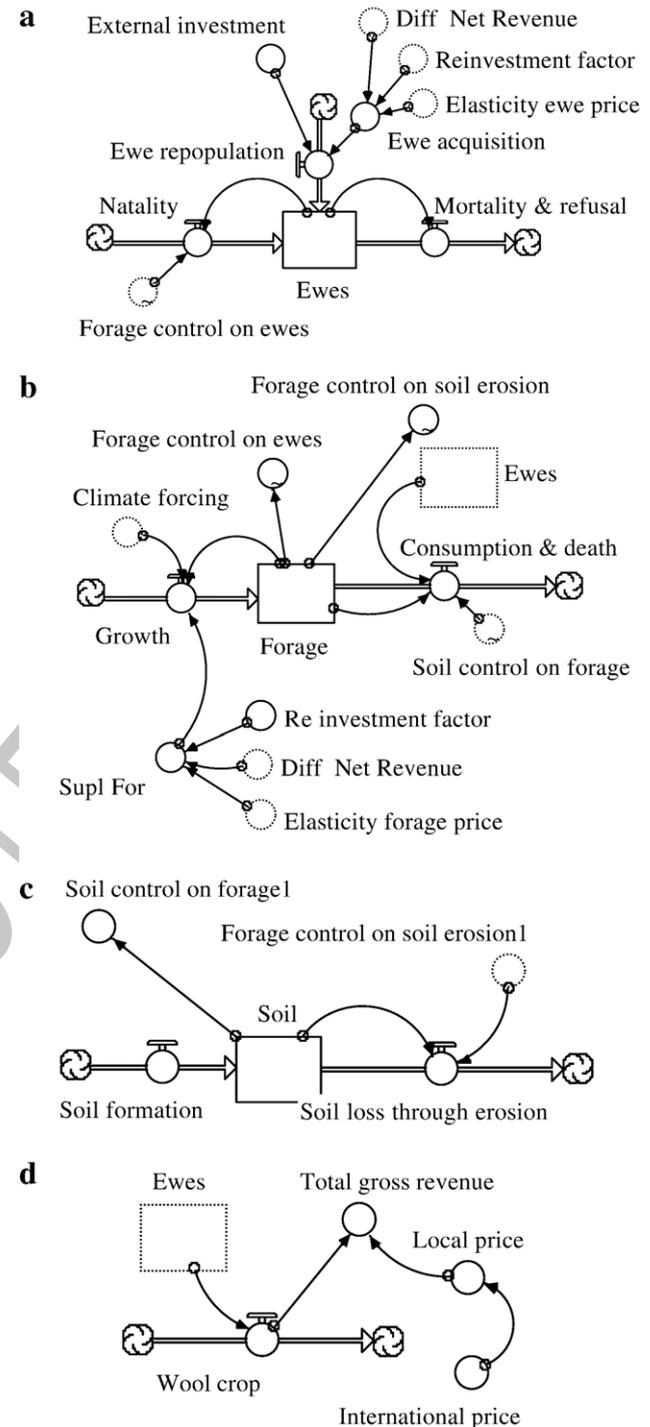


Fig. 2 – The subsystems of the Patagonian pastoral system as depicted in the object-oriented simulation language Stella. Boxes represent stocks, thick arrows are annual flows. Thin arrows represent controls and clouds represent the boundary conditions. (a) The ewe stock. (b) The forage stock. (c) The soil stock. (d) The market system. Symbols printed in dotted lines are shared by two or more subsystems. See text for details on components and parameters and Box 1 for the homologous system of differential equations.

303 For convenience, the sheep stock dynamics is traced in this
 304 study through the number of ewes, since male lambs are
 305 mostly excluded from the wool production system except for a
 306 reduced number of them kept for reproductive use (Fig. 2a).
 307 Increases in this stock through ewe natality are regulated by
 308 the availability of forage (“Forage Control on Ewes”), and stock
 309 decreases occur according to characteristic mortality and/or
 310 discard rates decided by the rancher (“Mortality and Refusal”).
 311 Ewes can also be imported and added to the stock (“Ewe
 312 repopulation”) through re-investment of a fraction of locally
 313 obtained revenues (“Diff. (erential) Net Revenue”) or acquisi-
 314 tion with external funding (“External Investment”).

315 The forage stock (Fig. 2b) represents the amount of native
 316 plant biomass foraged by sheep. Forage stocks increase
 317 through growth conditioned by climate forcing and
 318 decreases through consumption by ewes and death of
 319 plant material. About 55% of the forage stock renewal is
 320 estimated to be consumed by sheep at stationary ewe/forage
 321 stock ratios (Lauenroth, 1998), the consumption term in-
 322 creasing/decreasing proportional to the size of the ewe stock.
 323 The size of the forage stock exerts controls on the natality
 324 flow of ewes (Dunn and Kaltenbach, 1980) and on the
 325 amount of soil loss through erosion. The function describing
 326 this latter effect reproduces basic concepts in rangeland soil
 327 conservation as advanced by the Task Group on Unity in
 328 Concepts and Terminology (Smith et al., 1995). In this
 329 context, the effect of a protective plant cover on the
 330 magnitude of soil erosion losses is described as a sigmoidal
 331 functional relation, such that its maximum derivative occurs
 332 at a point defined as a Site Conservation Threshold (SCT).
 333 Forage death is also controlled by the stock of soil (“Soil
 334 control on forage”, see also Fig. 1b). Controls exerted by the
 335 forage stock on the ewes and on the erosion of the soil stock
 336 reflect the stochastic nature of forage growth as controlled
 337 by climate forcing. Supplementary forage (“Supl.For.”) can
 338 also be imported and added to the stock through re-in-
 339 vestment of a fraction of locally obtained revenues (“Diff.
 340 (erential) Net Revenue”) or the acquisition of forage from
 341 external sources (“ExtInvestForage”).

342 The soil stock (Fig. 2c) represents the relative depth of the
 343 top soil horizon capable of sustaining plant growth. Erosion
 344 (“Soil loss through erosion”), produces soil losses depending
 345 on the amount of protective cover supplied by the forage stock
 346 (“Forage control on soil erosion”). The soil stock exerts control
 347 on forage death (see above). Annual increases in the soil stock
 348 through the process of soil formation are assumed constant
 349 during the simulation time, at an annual rate that compen-
 350 sates soil erosion losses at maximum forage stock level.

351 The market system sets prices to the annual flow of wool
 352 crop (Fig. 2d) and generates Total Gross Revenues (TGR). The
 353 wool crop flow depends on the size of the ewe stock. After
 354 deduction of production costs, a variable fraction of the total
 355 net revenue can be re-invested in retaining a fraction of the
 356 ewe stock, a circumstance which amounts to an internal ewe
 357 acquisition (Fig. 2a). Also, re-investment in additions to the
 358 Forage stock is possible, as explained above (Fig. 2b).

359 Valuing of forage and soil NC is a central concept in this
 360 study and was attained through an extended ecological pri-
 361 cing method (Patterson et al., 2005) where the annual TGR
 362 during a production cycle were related to the simultaneously

occurring forage and soil depth losses by means of elasticity
 functions:

$$e_{\text{forage}} = \text{TRG} / \sum F_{\text{losses}} \quad (1)$$

$$e_{\text{soil}} = \text{TRG} / \sum S_{\text{losses}} \quad (2)$$

where TGR is expressed in monetary units and $\sum F_{\text{losses}}$, $\sum S_{\text{losses}}$
 are the annual losses of forage stock due to consumption by
 ewes and plant senescence, and the soil erosion losses.

Stochasticity is introduced in the model in order to simulate
 the effect of climate (Fig. 2b) on forage growth and the fluctua-
 tions of international prices of wool (Fig. 3d) on the TGRs. A
 Probability Distribution Function (PDF) of annual average forage
 growth flows was based on estimates obtained with the Century
 v.5 model (Parton et al., 1993) with parameters corresponding to
 the Patagonian Monte and centennial climate series compiled
 by Mitchell et al. (2003). Annual average wool prices were as-
 sumed to be normally distributed with mean and standard
 deviation as on records for the 20 μ -Merino wool class at the
 Northern and Southern Australian wool market (Landmark
 Operations Limited Inc., ABN, Australia). Box 1 shows the model
 equation system homologous to the diagrams in Fig. 2 as well as
 the model parameters and controlling functions.

2.3. Financial analysis of investment alternatives

This was attained by computing the Net Cash Flows (II) ob-
 tained after investment on replenishment of some or several
 components of the NC. In order to evaluate investment poli-
 cies, differences between Total Gross Revenues (TGR) were
 estimated by comparing the behavior of the system with and
 without a principal investment on the ewe stock. Natural
 capital costs considered were those corresponding to ewes,

Box 1 Model equation system

$$dE/dt = f_1(F)E + Ei + Er - a_1E \quad \text{B.3}$$

$$dF/dt = a_2F + Fr + Fe - a_3E - a_4F - f(S)F \quad \text{B.4}$$

$$dS/dt = a_5 - f_2(F)S \quad \text{B.5}$$

1. Stocks B.8

E: ewes; *F*: Forage; *S*: soil B.10

2. Investment flows B.11

Ei: Ewe repopulation through external investment B.12

Er: Ewe repopulation through internal re-investment B.13

Fr: Forage reposition through internal re-investment B.14

Fe: Forage reposition through external investment B.15

3. Parameters, control functions B.16

*a*₁: mortality and refusal rate of ewes B.17

*a*₂: growth rate of forage plants, stochastic B.18

*a*₃: rate of forage consumption by ewes B.19

*a*₄: rate of death of forage plants B.20

*a*₅: rate of soil reconstruction B.21

*a*₆: rate of wool production per ewe B.22

*f*₁(*F*): function of *F* controlling ewes' natality rate B.23

*f*₂(*F*): function of *F* controlling soil erosion rate B.24

f(*S*): Function of *S* controlling *F* death rate B.25

B.26

393 forage and soil stocks and their values were estimated at each
 394 annual period by multiplying their TGR elasticity (as in eqs. 1-2)
 395 by the change in their stocks caused by the propagation of the
 396 investment effects. Variable costs considered were those due
 397 to sanitary care of the flock, shearing and administrative costs
 398 as obtained from recent local sources. Investment alternatives
 399 were compared through the Present Values (PV) (Park, 1993) of
 400 Π during i years while $\Pi > 0$, at δ discount rate:

$$PV = \int_{t=0}^{t=i} e^{-\delta t} \Pi(E, F, S, t) dt \quad (3)$$

402 Confidence intervals of PV estimates were obtained from 50
 403 realizations of the stochastic model corresponding to each in-
 404 vestment alternative. Box 2 presents a summary of the variables
 405 used for the financial analysis of investment alternatives,
 406 elasticity pricing of NC, capital and variable production costs
 407 and Net Cash Flow equations used in this study.

409 **2.4. Model calibration. System behavior without investment**

410 The model stocks were initialized at a value=100 to ease
 411 comparisons of percentile changes. Parameters and control
 412 functions (Table 1) were tuned through inverse modeling to
 413 produce a behavior under non-investment corresponding to
 414 the conditions prevailing during the last decades at the Pa-
 415 tagonian pastoral systems, as described in the introductory
 416 section. These implied the stock of ewes to decrease at a rate
 417 of 1-1.5% /year, the forage stock at 0.1-0.2% year and the soil
 418 stock at 0.4-0.8% /year. Higher rates (1-5%/year) of reduction in
 419 the forage stock occur during periods of unfavorable climate
 420 but recover during favorable periods. During periods of forage
 421 depletion, losses of the soil stock can also increase. Replace-
 422 ment of the soil stock occurs at a slow rate, thus resulting in
 423 progressive slow, net losses of soil (Fig. 3).

Table 1 – Parameter and functional values used to calibrate the model of the Patagonian pastoral system to observed trends in regional natural capitals (see also Section 1.2, Boxes 1-2)

Parameter, function	Value (s)	Units
a_1	20	%E / year
a_2	rdm ¹ (0.01, 0.01)	% F/ year
a_3	0.0055	% F/ year
a_4	0.0045	% F/ year
a_5	2.7	% S/ year
a_6	2.5	kg/E
$f_1(F)$		
$f_2(F)$		
$f_3(S)$		
LP^2	rdm (0.6, 0.1) x rdm (6.18, 1.0)	u\$/kg

¹ rdm (a, b): random distribution, with mean a and standard deviation b.
² Local prices assumed as a random fraction of random international prices.

B.1 **Box 2**
 B.2 **Financial analysis**

- B.3 **1. Gross revenues**
 B.4 TGR_{w, w_0} : Annual total gross revenue (u\$), with (w) or
 B.5 without (w_0) investment
 B.6 LP : local price of wool, stochastic (u\$/kg)
 B.7 $TGR_{w, w_0} = a_6 E_{w, w_0} LP$
 B.8 **2. Elasticity price of natural capitals**
 B.9 $e_{ewes} = TGR_w / a_1 E_w$
 B.10 $e_{forage} = TGR_w / (a_3 E_w - a_4 F_w - f(S)F_w)$
 B.11 $e_{soil} = TGR_w / f_2(F_w)S$
 B.12 **3. Capital and variable production costs**
 B.13 $CC_E = e_{ewes}(E_w - E_{w_0})$
 B.14 $CC_F = e_{forage}(F_w - F_{w_0})$
 B.15 $CC_S = e_{soil}(S_w - S_{w_0})$
 B.16 C_{ss} = sanitary care and shearing costs
 B.17 C_t = technical assistance and personal costs
 B.18 $PC_{w, w_0} = C_{ss} E_{w, w_0} + C_t$
 B.19 **4. Cash flow attributable to investment**
 B.20 $\Pi = (TGR_w - PC_w) - (TGR_{w_0} - PC_{w_0}) - (CC_E + CC_F + CC_S)$
 B.21

3. Results

3.1. Answering questions on sustainability of investment in the Patagonian pastoral systems

Consider a Patagonian rancher behaving as a monopolist agent (Millner-Gulland, 1999) seeking to maximize the present value (PV) of investments on a wool production system, over the shortest possible time period, such that

$$O = \{ \max PV(i) \}, \text{ subject to } PV > 0 \quad (4)$$

Let the principal investment be in acquiring ewes to increase the current stock by 20%, at $\delta = 5\%$. For a current stock of 100 ewes, let us assume that such an investment would amount to u\$ 60. After the investment, the system would experience related decreases in the forage and soil stocks, subject to climate fluctuations (Fig. 4a). These changes would be reflected in TGR_w changes with respect to the baseline condition (without investment) during a number of years.

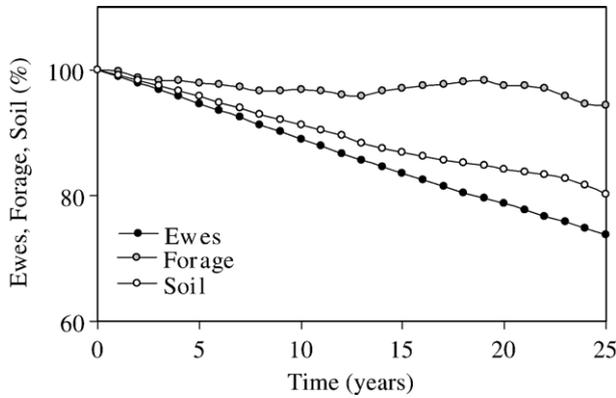
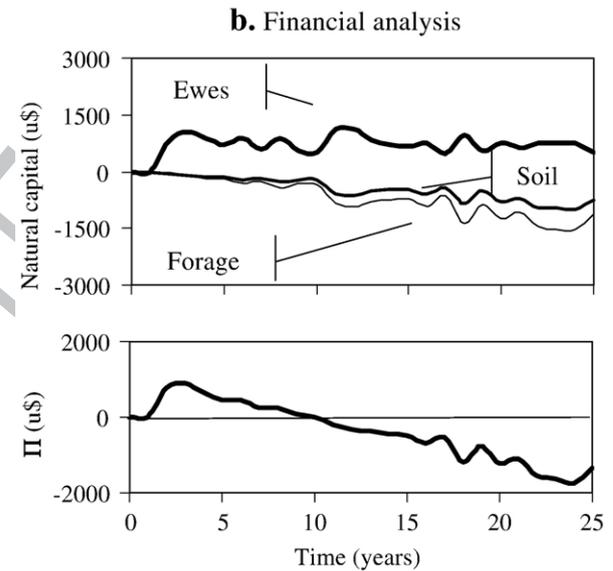
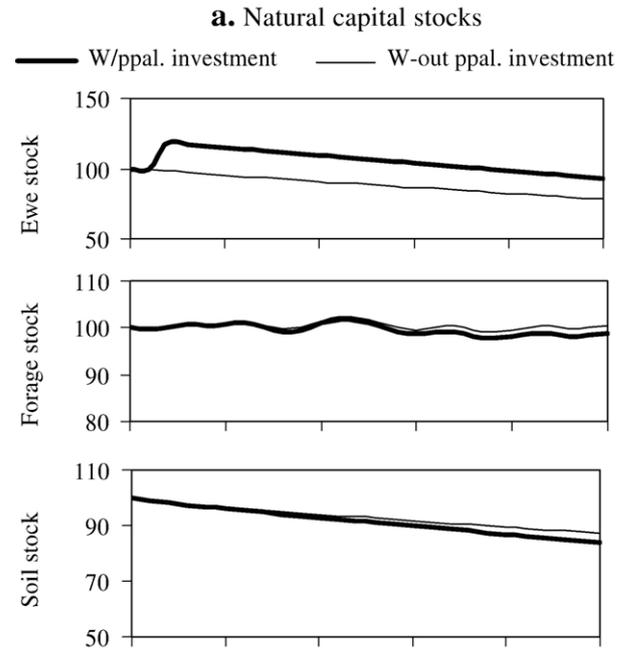


Fig. 3 – Baseline behavior of the model of the Patagonian pastoral system without investment (also see Table 1). A continuous decline in the stock of ewes occurs (about 25% in 25 years). Soil erosion losses occur and the soil stock declines during periods of low forage growth due to adverse climate variation, and slowly recovers during periods of increased forage growth. Baseline behavior would represent average presently prevailing regional conditions.



	PV
	Years 1-8
Average (50)	16.41
Standard deviation	6.39
Minimum	2.54
Maximum	31.81

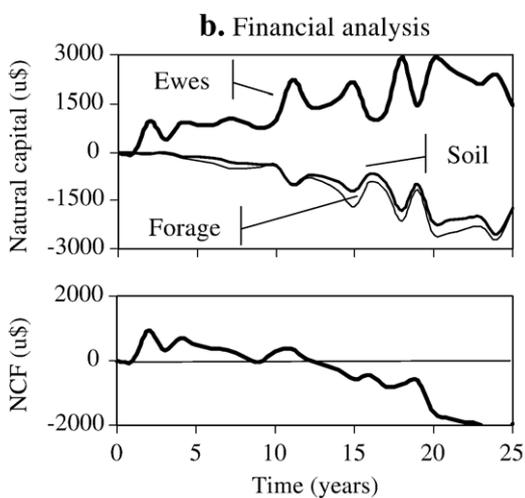
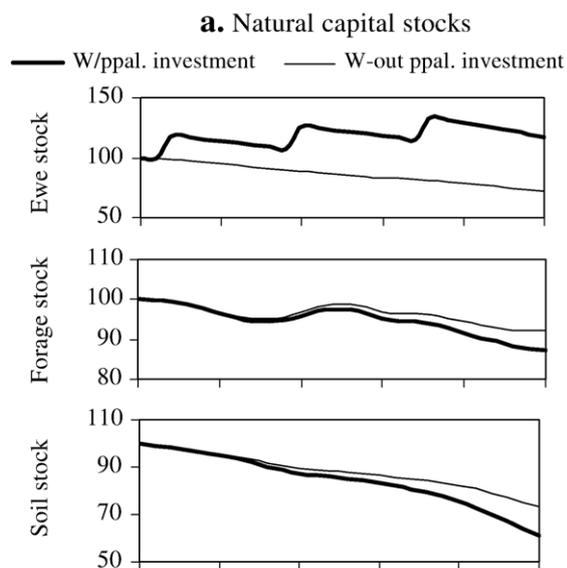
Fig. 4 – Investment on the stock of ewes at the Patagonian pastoral systems. (a) An initial investment aimed to produce a 20% increase in the stock of ewes is simulated and compared with the baseline condition (without investment). The stock increases due to the investment, then declines gradually and reaches the initial level after about 25 years. Incremental declines in the stocks of forage and soils also occur. (b) The balance between the stock of the ewes, Forage and Soil natural capitals render Net Cash Flows (II) increasingly negative. The Net Present Value of the investment is moderately favorable during the first 8 years after the investment.

442 Given the trends described in Section 1.2, at about year 25 after
 443 the principal investment, the decay experienced by the ewe
 444 stock would reach again the value at pre-investment time,
 445 although the stock level would still be higher than what would
 446 be expected without investment.

447 A typical Π sequence that would consider the values of gains
 448 and losses in the NC would show positive values at the beginning
 449 of the investment cycle, when revenues obtained through wool
 450 sales would exceed the losses experienced by NC. Negative values
 451 would however occur at the end of the cycle as this balance is
 452 reversed (Fig. 4b). Let the result of the investment be inspected at
 453 year 8, before Π becomes negative, and consider the average PV
 454 over 50 realizations of the model in order to account for stochastic
 455 market and climate variation. The average PV would be expected
 456 to be u\$ 16.41 (maximum=u\$ 31.81; minimum: u\$ 2.54).

457 In order to satisfy the rancher's objective function, it would
 458 seem reasonable to repeat the principal investment every
 459 8 years, in order to generate similar cycles of positive Π
 460 sequences. This proves however impossible, since the decreased
 461 levels of the NC Forage and Soil are not sufficient to supply the
 462 required inputs to the production system. As a consequence of
 463 this, the next investment cycle produces lower positive Π
 464 during only 4 years, and a third cycle yields all negative Π
 465 values (Fig. 5).

466 It is important to note that even in this latter case a rancher
 467 that would not incorporate NC losses into the computation of Π ,
 468 would keep experiencing net revenue gains with respect to a non-
 469 investment situation, due to increased wool sales respect to the
 470 non-investment condition (Fig. 6). The resulting scenario would
 471 thus correspond to the paradigm of a "dumb farmer's" assump-
 472 tion (Berndt et al., 1981), where adaptive actions are assumed
 473 away while NC losses occur during a productive process (Kelly et
 474 al., 2005). Since this situation would develop at a comparatively
 475 low pace in relation to the rancher's generation time, it is likely
 476 that the depletion of NC would remain unnoticed and adaptive
 477 actions would tend to be delayed or transferred to the following
 478 generation.



	PV		
	Years 1-8	Years 9-16	Years 17-21
Average (50)	17.40	14.28	-23.22
Standard deviation	5.60	5.96	7.91
Minimum	3.28	3.21	-42.67
Maximum	28.57	27.63	-9.70

Fig. 5 – Investment on stocks of ewes at the Patagonian pastoral system. (a) An initial investment aimed to produce a 20% increase in the stock is repeated at 8 year intervals in an attempt to generate sustained positive net cash flows along time. The stock of ewes is maintained and even increases after a 25 year period, but the loss of the natural capitals Forage and Soil becomes steeper than in the case shown in Fig. 4. As a consequence of higher capital losses, the PV of successive investments is gradually lower and investing is no longer profitable after year 14.

investment policies that would result in replenishing/recovering the losses. Recovery of the soil stock is an inherently slow process, and therefore practical considerations would emphasize considering investments in supplementary forage stocks instead. We consider two alternative policies. a: Annual re-investment of a fraction (0.20) of TGR_w to acquire additional forage stock; b: Periodic (4-year intervals) external investments on the acquisition of supplementary forage stocks.

Alternative a. produces a slight lengthening of the period of prevailing positive Π with PV (non-significantly) higher than in the case with no re-investment in forage stocks (Fig. 7, compare with Fig. 5b). Alternative b. works considerably better than those, provided the ratio (External investment in F): (Investment in E) \approx 16:1, yielding sustained positive Π during 25 years, and higher PV than in the former alternatives. F and S stocks are conserved during the whole investment period, satisfying both economic and ecological sustainability.

3.3. Other investment alternatives

The model could reproduce the effect of other types of alternatives among those common of range science. Since the outcomes of those can to a considerable extent be inferred from the analysis of the model structure and the performance of the cases described above, only a short mention to them will be here made.

A reduction of ewe stocking rates releases the consumption of forage (see term a_3E , Box 1) but also reduces TGR. Since the value of NC is formulated in terms of TGR elasticities, the net outcome is a temporary reduction in the profitability of the wool business. This is a rather trivial case because a reduction in the number of ewes reduces the amount of wool production (however not in a linear fashion) and hence the length of the period of positive net cash flows, very much in the same way as it happens in real situations.

In humid and sub-humid climates, forage production is usually incremented through fertilization and/or irrigation.

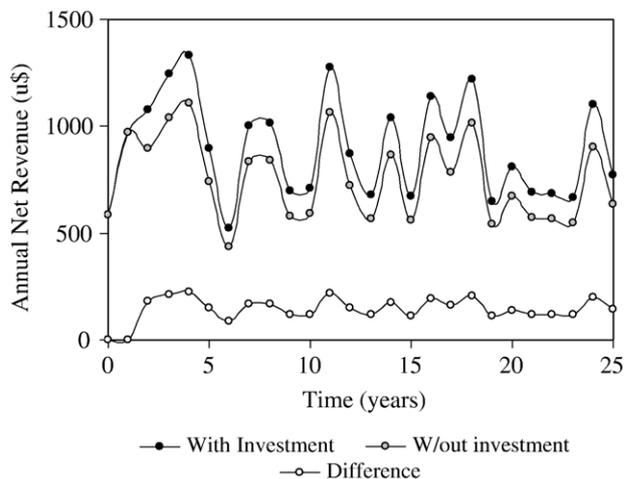


Fig. 6 – Annual revenues in the wool production system as in Fig. 5. The rancher keeps experiencing positive net revenues even in a scenario of gradual depletion of natural capitals and finds no incentive to seek alternative investment policies during periods as long as human’s generation time.

479 3.2. Seeking sustainability: alternative investment policies

480 Since the decay in the forage and soil stocks limit the length of
481 periods during which $\Pi > 0$, it seems reasonable to explore

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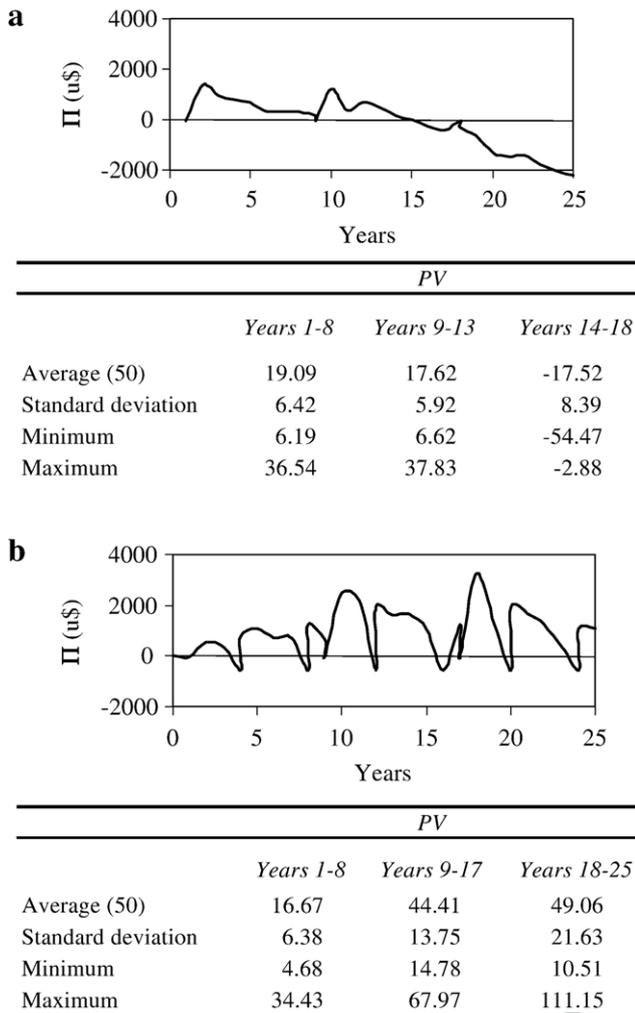


Fig. 7 – Statistics of PV of cash flows (modal graphs shown) of 50 stochastic realizations with the Patagonian wool production model, assuming additions investments to a main external investment to increase the stock of ewes by 20% every 8 years, a: 20% of the obtained TGR is annually re-invested in the acquisition of additional forage stocks; b: external investments are made every 4 years in a proportion 16:1 with respect to those in the stock of ewes, to acquire external forage stocks. PVs correspond to periods with positive cash flows.

517 The model could simulate such type of investments, by adequate
 518 re-definition of the parameter a_2 , provided field experimentation
 519 were available to relate amounts of fertilizer–water to increments
 520 in forage growth rate. Such information does not exist in the case
 521 of most Patagonian steppes, and expert knowledge based on local
 522 experience and results obtained in other semiarid lands indicates
 523 that this is not a feasible alternative.

524 The amount of wool production and–or its quality could be
 525 increased by investing on improving the genetic quality of ewes,
 526 hence increasing their forage/wool conversion, development
 527 rate, etc. In the model, such type of investment can be simulated
 528 through adequate calibration of the function f_1E (the forage/ewe
 529 conversion function) and–or the linear function relating the
 530 number of ewes and the amount of wool produced (see Fig. 2e).
 531 Combinations of this type of investment with that in Fig. 7b
 532 would yield high levels of profitability.

4. Conclusions

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4.1. Lessons from the Patagonian case: directing investment to ecologically meaningful components of the productive system

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537 The conceptual model presented in this study addresses the
 538 modal traits of interactions prevailing in Patagonian wool
 539 production systems. Conclusions that can be drawn from it
 540 are of a semi-quantitative nature, embodying the major re-
 541 cognized factors influencing the performance of those sys-
 542 tems. In its present form, it has been tuned to reproduce the
 543 regional trends of NC depletion estimated to have occurred
 544 during the last 4–6 decades. By changing the adequate para-
 545 meters (see Box 1), the model can be tuned to simulate varying
 546 conditions of land quality, forage availability, soil fertility, ewe
 547 mortality and–or wool quality.

548 The major findings of this research are as follows. First, we
 549 identified the relative magnitudes of forage and soil NC losses in
 550 extensive wool production systems of Patagonia. The results
 551 indicate that these have a major effect on the economic
 552 sustainability of wool production. The effects can counteract
 553 those of traditional investment policies on to increasing the ewe
 554 stock to compensate flock losses due to decreasing carrying
 555 capacity of the pastoral lands. Elasticities of the TGR_w with
 556 respect to forage and soil capital components are about one
 557 order of magnitude greater than that respect to ewe capital.
 558 Consequently, equilibrated investment in maintaining the NC
 559 needed in the production system requires nearly 10/20-fold
 560 greater investment amounts in forage–soil with respect to those
 561 in ewes. Direct investment in soil capital seems impractical
 562 because of the long turnover time of this type of NC. Opportune
 563 investment (in time and quantity) in the forage stock would
 564 produce sustained periods with positive net revenue returns.

565 Second, re-investing a fraction of the TGR_w obtained
 566 through increasing the ewe stock in replenishing the forage
 567 stock does not seem a feasible alternative. The high ratio of
 568 forage to ewes investment needed to compensate their
 569 relative capital losses cannot be attained without severely
 570 limiting the Π of the productive system. Although minor
 571 improvements (like a moderate lengthening of the time during
 572 which positive Π can be realized) in the business cycle can
 573 occur at relative high (20% of TGR_w) re-investment rates,
 574 increasing this amount simultaneously reduces the positive Π
 575 values and reduces PV values below the acceptance threshold
 576 ($PV > 0$). Alternatively, external investment on forage stocks at
 577 sufficiently high rates produces sustained PVs along extended
 578 (>25 year) business cycles. These results contradict common
 579 knowledge prevailing about Patagonian pastoral systems,
 580 which assumes direct investment on ewe capital as a feasible
 581 alternative to improve their economic performance.

4.2. Further lessons from the Patagonian case: systems modeling of productive processes involving natural capital and feed-back controls

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585 Some of the basic mechanisms of the development of Pata-
 586 gonian wool production into non-sustainable systems have
 587 also been identified in other pastoral areas of the world, and
 588 their analysis allows some generalizations. Gardener et al.
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589 (1990) reports that cattle stock numbers in Queensland
590 (Australia) were during several decades largely restricted by
591 environmental limits, particularly low herbage quality. As in
592 Patagonia, the paradigm to improve economic productivity of
593 grazing systems in Australia after 1980 relied on increasing the
594 stock numbers, with the consequent deterioration of the
595 forage and soil resources (MacLeod and McIvor, in press).

596 The reasons why ranchers in Patagonia and elsewhere
597 might prefer investing in increasing the flock stocks instead of
598 doing so in the forage capital seem complex, and probably tied
599 to socio-cultural traits. Studies on other extensive pastoral
600 systems give some cues about those. Results of a wide survey
601 involving several provinces in Mongolia (Lise et al., in press)
602 indicated that some herders ranked the perception of the
603 quality of the environment second after a security factor, while
604 some others would rank it first. Other herders adopted a re-
605 verse assurance game in choosing the growth of the flock size
606 as a means to improve their enterprises. Choices vary from
607 region to region and depended on the size of the production
608 systems. Alternatively, in grazing systems with access to broad
609 markets, the sophistication of market demands and mechan-
610 isms, requiring managers to devote increasing attention to
611 quality specifications and quality control systems might also
612 result in less managerial attention been paid to monitoring
613 environmental trends (MacLeod and McIvor, in press). Since
614 pastoral systems are extended over vast surfaces of the world,
615 it might be technically or economically impossible to repair NC
616 degradation once it has occurred, and their effect on future
617 generations raises complex issues of intergenerational equity
618 (Common and Stagl, 2005).

619 The experience on inducing the adoption of ecologically-
620 oriented management of pastoral systems shows that economic
621 reasons, inconsistency with adopted commercial practice and
622 equity arguments are usually raised as barriers (Green and
623 MacLeod, 2002), although these are not the only reasons invoked.
624 In Argentina, the promotion of the wool production industry is of
625 national interest, and public resources are assigned under
626 provisions of National Law #25422 (Ovine Law) to help finance
627 the recovery of physical and NC losses in the pastoral systems,
628 including those in the Patagonian region. Orienting financial
629 support to the restoration of the NC involved in the production of
630 wool with due attention to the ecological mechanisms operating
631 in the pastoral systems, can be a powerful means to overcome
632 adoption barriers to sustainable management.

633 4.3. Issues related to intergenerational transfer of losses in 634 natural capital

635 In a previous section, an explanation was advanced to account
636 for the occurrence of eventual intergenerational transfers of
637 NC losses when assuming away their occurrence. The fore-
638 going analyses raises two further issues:

639 1. Present Patagonian ranchers operate productive systems
640 that experienced significant losses of NC during past
641 decades. External investment on forage stocks might be
642 needed to solve a production scenario where the PV of
643 investment could not be sustained while NC are progres-
644 sively recovered during the next few decades. On grounds
645 of pursuing intergenerational equity, society as a whole

should undertake the task of starting the recovery of past 646
losses of NC and reducing further transfers of them to 647
coming generations. 648

2. Investment policies centered on maintaining/enlarging the 649
sheep stock, preventing the action of predators on sheep 650
flocks, etc., without simultaneously increasing the sustain- 651
ing forage stock are deemed to failure and further transfer 652
of losses ahead in time. It is important to note that invest- 653
ment on the forage capital must be external to the present 654
production systems, since internal re-investment might 655
not suffice to attain the needed recovery while maintaining 656
an acceptable value of the rancher's objective function. 657

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