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6	The non-permutation flow-shop scheduling problem: a
7	literature review
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14	Abstract
15	The Non-Permutation Flow-Shop scheduling problem (NPFS) is a generalization of the
16	traditional Permutation Flow-Shop scheduling problem (PFS) that allows changes in the job order on
17	different machines. The flexibility that NPFS provides in models for industrial applications justifies
18	its use despite its combinatorial complexity. The literature on this problem has expanded largely in
19	the last decade, indicating that the topic is an active research area. This review is a contribution
20	towards the rationalization of the developments in the field, organizing them in terms of the objective
21	functions in the different variants of the problem. A schematic presentation of both theoretical and
22	experimental results summarizes many of the main advances in the study of NPFS. Finally, we
23	include a bibliometric analysis, showing the most promising lines of future development.
24	Keywords: Non-permutation Flow-shop; Scheduling; Flow-Shop; Review
25	Highlights
26	• An exhaustive review of the Non-Permutation Flow-Shop Scheduling problem.
27	• A comprehensive classification in terms of objective functions and the solution
28	methods employed in the literature.
29	• A compilation of problems that, modeled as PFS, do not ensure optimality.
30	• A revision of the main experimental results.

32

33 1. Introduction

Scheduling problems of production systems have been extensively analyzed and worked out under different approaches (Błazewicz, et al (1996, [8]); Allahverdi et al (1999, [3]); Kis (2003, [37]); Allahverdi et al (2008, [4]); Kis and Kovacs (2012, [39]) and Allahverdi (2015) [5]). The results in this field have contributed to the improvement of manufacturing systems (Błazewicz, et al (2007, [11])).

39 Flow-shop configurations are commonplace in manufacturing settings where a set of jobs N40 $= \{1, 2, ..., n\}$ are processed by a set of machines $M = \{1, 2, ..., m\}$. Each job goes through the machines in the same technological order, i.e. it starts at machine 1, then goes to machine 2, ... up to 41 42 machine *m*. The decision to make is to choose the order on which the different jobs will pass through 43 the machines. If the job sequence is the same for all the machines, the schedule is called a *permutation* 44 and the problem of choosing the best one is known as the Permutation Flow-Shop problem (PFS). If 45 instead the processing sequence can change from one machine to the next, the permutation condition 46 is relaxed and the problem is known as Non-Permutation Flow-Shop (NPFS). The standard 47 description of the NPFS problem considers the following specifications:

48 1. Each machine can process only one job at a time.

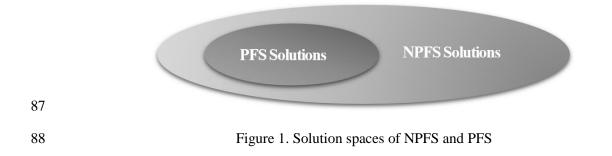
49 2. Each job *j* has a processing time p_{ij} on machine i = 1, 2, ..., m.

50 3. The capacity of intermediate buffers must be large enough to allow the reordering of the job51 sequence.

52 The standard settings of NPFS and PFS are very similar, being the third item the most relevant 53 potential difference between them. In some cases, PFS problems assume also intermediate buffers 54 with unlimited capacity, being so perfectly compatible with NPFS. On the other hand, in the absence 55 of intermediate buffers, the NPFS approach is not applicable to obtain a feasible scheduling scheme (the same happens with the "no-wait" flow-shop case [48]). Besides the aforementioned three main 56 57 specifications in the standard NPFS form, there are other requirements: all the jobs and machines 58 must be available from the beginning; preemption is not allowed; machines can be idle during the 59 planning horizon; each job can be processed by only one machine at a time; and the problem data is 60 deterministic and known in advance. This description does not encompass the entire realm of NPFS problems, but serves as a template for them. With minor changes (such as adding or removingconstraints), all the different NPFS variants can be obtained.

63 In the last decade, the researchers in the scheduling community have shown a growing 64 interest in the analysis NPFS problems. Among the important issues that have since been considered, 65 one is the detection of the manufacturing conditions for which NPFS is more promising than PFS, 66 since the solutions that are obtained under the latter approach can be inferior to those of NPFS 67 problems. This approach has been extensively analyzed in the literature on flow shop systems, yielding new views on the schedule of production activities. This is in particular the case of 68 69 environments in which the optimizing criterion is related to due-dates. Liao et al (2006, [43]) indicates 70 that solving flow shop problems minimizing total tardiness under the PFS approach leads to 71 efficiency losses of around a 10% of the objective in comparison to the solutions obtained under 72 NPFS. Moreover, Lin et al (2009, [46]) shows that in flow shop systems organized in manufacturing 73 cells with due-date related objectives the gains in efficiency obtained with NPFS schedules are, for 74 some cases, of 30%, while in average of around 10%. In the case of completion time-related objective 75 functions the gains are of 5% to 6%. Some of these results were extended by Ying et al (2010, [97]), 76 showing empirically that if set up and processing times have larger dispersion the improvements are 77 even larger. For instance, if the range of set up times increases, the average improvement of NPFS 78 schedules over PFS ones for completion time objectives, when the range of set up times increases, 79 grows from 0,5% to 1,5%, reaching in some cases up to 13%. For objective functions related to 80 delivery dates, the average improvements grow from 0.5% under PFS to 7% with NPFS, with many 81 instances above 30% reaching even 40%.

This is extremely relevant since flow-shop settings are very common in actual industrial plants, representing nearly a quarter of manufacturing systems, assembly lines and information service facilities (Pan et al., 2011, [59]). Therefore, the possibility of improving the performance of manufacturing systems by means of a better scheduling approach can have a huge impact on a number of industry and organizations.



89 The main reason for the late concern with NPFS problems is their hardness: while the PFS 90 approach searches its optimal solution among n! feasible schedules, being n the number of jobs, the 91 NPFS approach has to consider n!^m possibilities. The increase of hardware computational power in 92 the last decade has nevertheless fueled the interest in finding efficient algorithms for NPFS problems. 93 In fact, more than the 65% of the papers reviewed for this paper, have been published after 2006. This 94 shows that NPFS is currently a fashionable topic in the flow-shop scheduling literature. Furthermore, 95 the results obtained indicate that this approach has large potential benefits superseding those of the 96 classic PFS one. Moreover, as shown in Figure 1, since the class of solutions of PFS is a subset of 97 those of NPFS.

98 We conceive our survey as a contribution to the systematization of the literature on NPFS 99 problem, highlighting important results and outlining future research lines. This review gathers, to 100 the best of our knowledge, all the NPFS literature, describing the NPFS problems discussed there, 101 classifying them in terms of the objective functions and commenting on the solution methods applied. 102 The organization of the paper is as follows. Section 2 presents the classification and notation used in 103 the paper. Once laid out the basis for the review, section 3 presents a description of the literature, 104 classified according to the objective functions considered there. In Section 4, we present a statistical 105 analysis of the problems and solutions methods developed in the literature, obtaining interesting 106 bibliometric data and results. Finally, section 5, presents the conclusions of this work and an outline 107 of promising future lines of research.

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2. Non-Permutation Flow-Shop problems: classification, notation and other considerations

110 To represent the different NPFS variants we have to consider some modifications of the standard form presented in the previous section, namely removing or adding assumptions and 111 112 constraints. To denote them we adopt the classification and nomenclature proposed by Graham et al. 113 (1979, [29]) and implemented by Pinedo (2012, [62]). The resulting NPFS variants are characterized as a triplet $\alpha |\beta| \gamma$. The first field, α , describes the machine environment or shop configuration and 114 contains only one entry. The β field provides details of the processing characteristics and constraints 115 116 and may contain no entry at all, a single entry, or multiple entries. The γ field describes the objective 117 function, usually in a single entry (more than one entry indicates a multi-objective case).

118 With regard to the α field, the possible entries could be either *F* (for pure flow-shop settings 119 with *m* stages and only one machine or processor per stage), or *J* (for job-shop with *m* stages). Despite 120 this potential variety, in this paper we consider only the pure flow-shop settings. The reason of this is 121 that the other settings have been already described in the literature. For instance, the hybrid flow-shop has been reviewed by Linn et al. (1999, [49]); Ruiz et al. (2010, [81]); Ribas et al. (2010, [74]) and Li et al. (2015, [42]). Thus, for us, the only possible entry in the α field is *F*.

124 With respect to the β field, multiple entries are possible, enumerating the constraints and 125 assumptions considered for the specific cases. The appearance of an entry implies that the 126 corresponding condition applies. The possible entries are:

- r_j : indicates that jobs cannot start their processing before their release date. If r_j is not present in the β field, jobs can start their processing at any time. In contrast to release dates, due dates are not specified in this field. The objective function gives sufficient indication whether or not there are due dates.
- *Prmp*: means that preemption is allowed, while its absence indicates that they are not allowed.
- 132 s_{jk} : denotes the sequence-dependent setup time of job k after finishing job j. If this setup time 133 depends on the machine, the machine subscript i is included, i.e., s_{ijk} . If no s_{jk} appears in the 134 β field, all setup times are supposed to be sequence independent (included in the processing 135 times) or 0.

• *prmu*: indicates that the job ordering is the same order for every machine.

- *block*: implies that buffer capacities between machines are limited. Jobs must wait in the
 previous stage until sufficient space is free. This condition is not enough to prevent NPFS
 schedules, since the buffer capacity may be enough to reorder at least one job. This topic will
 be thoroughly discussed in the next section.
- *unavail*: states that machines are not available at some times.

In the case of stochastic parametrizations, we will indicate it with the same notation but in capital letters. For instance, if the release date of job *j* is an uncertain parameter, the entry at the β field will be denoted R_j , while the regular non-stochastic entry is r_j . This notation is adopted from Pinedo (2012, [63]). Other possible entries for β exist, but do not apply in our study, as for instance no-wait (it does not work for NPFS) and precedence (it is redundant for flow-shop settings). Nevertheless, if some other entry appears in our review, its denotation will be self-explanatory.

Let C_{ij} represent the completion time of the operation of job *j* on machine *i*, and C_{mj} the completion time on the last machine (that is, when *j* exits the system). The flowtime of job *j* is denoted by F_j , and indicates the time spent by the job in the system, which can be calculated as: $F_j = C_{mj} - r_j$. The lateness of job *j* is defined as L_j , and *is* $L_j = C_{mj} - d_j$. So expressed, L_j can be negative. The tardiness of job *j* is $T_j = \max\{C_{mj} - d_j, 0\}$ and the earliness $E_j = \max\{d_j - C_{mj}, 0\}$. Both of them are nonnegative by definition. If there exists a penalty for each tardy job, then the unit penalty is used, 154 U_j , which is 1 if $C_{mj} > d_j$ and 0 otherwise. Many objective functions associate a weight to each job, 155 w_j . These weights gauge the importance of each job respect to the others, representing different costs, 156 volume, priorities or other special features consider relevant by the decision-maker.

- To illustrate how this notation is used, let us consider the standard version of NPFS presented in the introduction of the paper, which will be denotated as $F \mid C_{max}$ (notice that the β field is empty). This means that the production setting is a flow-shop system of *m* machines and the optimization criterion is captured by makespan. For another example, suppose that the number of machines is limited to 10, the jobs have release dates, the setups are sequence dependent for each machine, and the optimality criterion is maximal tardiness. This problem is represented as $F \mid r_j$, $s_{ijk} \mid T_{max}$.
- 163 2.1. How buffers influence policies

164 As already mentioned, a NPFS treatment requires the existence of intermediate buffers that 165 smooth out the production system. There exist various kinds of intermediate buffers, depending on 166 their capacity. The most common in the literature satisfies the condition of *unlimited intermediate* 167 storage (UIS). On the other extreme of the range of possibilities, we find the case in which no 168 intermediate buffers exist, corresponding to the *no intermediate storage* (NIS) condition. Between 169 them, we have the cases of finite *intermediate storage* (FIS). We have also the case in which products 170 must go immediately from a workstation to another, the zero wait (ZW) case. Finally, the mixed 171 intermediate storage (MIS) case obtains as a combination of two or more of the previous cases.

The UIS condition covers the cases in which the buffering capacity is at least n - 1, where nis the number of jobs. This ensures the absence of deadlocks in the production system, since each machine has a buffer that allows it to store all the intermediate products except the one that is being processed. Rossi and Lanzetta (2013, [75]) reduce the storing capacity of the buffer, in this case, to n- 2 since the previous machine can keep on hold the result of the last processing job without interrupting the flow of the rest of jobs. However, the usual minimal bound for the capacity of UIS buffers in the literature is, as said, n - 1.

The opposite is the case of the NIS condition. When a job finishes its process on machine *i*, if machine i + 1 is busy processing another job, the former must stay on machine *i* generation a deadlock in the flow of the system, since there is no buffering facility that could be used to store it. This kind of production system does not lend itself to a NPFS treatment and admits only PFS solutions. The FIS condition, in turn, allows for the use buffers able to store $|b_i|$ units¹ after machine *i* has finished its operation, with $|b_i|$ less than n - 1 units. This implies that if job *j* finishes on machine

¹ By a slight abuse of language, we denote with $|b_i|$ the capacity of buffer b_i .

i, and b_i situated between *i* and *i* + 1, is full while machine *i* + 1 is processing job *k*, the result of job must wait until it finds a place in b_i obstructing machine *i*. b_i will be able to free space once machine *i* + 1 finishes job *k* and transfers the result to *i* + 2 or to buffer b_{i+1} between *i* + 1 and *i* + 2, *i* = 1, 2, ..., m-2.

189 The complexity of the problem with intermediate buffers with limited capacity is analyzed in Papadimitriou and Kanellakis (1980, [61]), showing that even with only two machines is NP-hard. If 190 191 only schedules that do not generate deadlocks are considered feasible, the number of NPFS feasible 192 schedules depends on the capacity of each b_i . To see this, consider on one hand the case in which 193 each b_i has capacity 0, not allowing NPFS solutions, being the number of feasible schedules n!194 (corresponding to PFS solutions), where n is the number of jobs. On the other hand, if each b_i has at 195 least a capacity of n-1, no deadlock can arise and thus each NPFS schedule is a feasible solution, 196 implying that the number of feasible solutions is $n!^m$. In turn, if the capacity of each b_i strictly larger 197 than 0 but also less than n - 1, not all NPFS schedules will be feasible since some of them will 198 generate deadlocks. Brucker et al (2003, [16]) analyzed this case, showing that the cardinality of the 199 set of feasible schedule Ω grows with the capacity of each buffer b_i according to the following 200 expression:

201
$$\Omega = n! \prod_{i=1}^{m-1} |bi|! (|bi| + 1)^{n-|bi|}$$

The ZW case focuses on jobs that, after finishing on a machine i have to transfer immediately its output to machine i + 1. It is immediate that this condition can be only satisfied by PFS schedules and thus it does not allow NPFS feasible schedules. Finally, the MIS case mixes UIS and FIS buffers with instances of NIS or ZW. Thus, NPFS feasible schedules can only exist for some parts of the system where the storing policies satisfy UIS or FIS.

207

3. The Literature on NPFS

The notation presented above will be applied to characterize 72 papers. The resulting information is presented in Table 1 (at the end of Section 3.5), which indicates in its first column the year of the publication, in the second the reference and in the third the characterization of the problem addressed in that publication. The last column includes some comments about the publications, such as the approach used and other aspects of the paper. This table follows a similar format to the one presented in Ruiz and Vázquez-Rodríguez (2010, [81]). We encourage the reader to examine the different solution methods that have been proposed for flow shop systems: in the case of exact solutions see Kis and Pesch (2005, [38]), for the late work criterion Błażewicz, et al (2005, [10]) and for meta-heuristics with sequence-dependent setups Ruiz, et al (2005, [80]).

In order to organize the review, we will divide the papers according to the type of objective used in each work. Among the objectives we will consider are completion-time, cost and due-date. On the other hand, we devote a particular interest to makespan (by far the most popular completiontime objective) as a category in itself. Finally, we have two special "portmanteau" cases, one of the papers that consider multi-objective problems and the other covering those concerned with all other single-objective cases.

3.1. Completion-time based objective

225 3.1.1. Makespan

226 Makespan is the most frequently considered objective function. In fact, around 55% of the 227 papers under review consider makespan as a single objective. Thus, we separate this objective from 228 the rest of the completion-time ones. The first work dealing with a makespan NPFS problem was 229 Janiak (1988, [36]). In that paper, the duration of each operation depends linearly on the fraction of a 230 limited resource allotted to each machine (for instance fuel), and the decision is twofold, involving 231 the choice of the job sequence and the allocation of the resource to the different machines. To solve 232 the problem, a Branch & Bound procedure is applied. Potts et al. (1991, [64]) quantified for the first 233 time the impact of enforcing permutation schedules. They found a set of instances for which the worst case of PFS makespan is $1/2\sqrt{m}$ times the NPFS makespan. Tandon et al. (1991, [90]) compared 234 235 empirically PFS against NPFS schedules. For small instances, they adopted an enumerative procedure 236 while for bigger ones they used simulated annealing. They showed that, for wider ranges of 237 processing times and bigger instances, NPFS becomes more advantageous than PFS. Strusevich and 238 Zwaneveld (1994, [86]) addressed two-machine cases, considering separately the setup, processing 239 and removal times. In this case, PFS cannot ensure optimality, and in the worst case the makespan of 240 PFS is 3/2 of the NPFS makespan. They also analyzed the two-machine case with finite buffer 241 capacity, to show again that PFS does not ensure optimality. Both cases analyzed by Strusevich and 242 Zwaneveld are NP-hard. Deal, et al (1994, [21]) analyze problems of petrochemical plants for which 243 NPFS schedules are feasible, using FIS buffering. To solve the problem these authors use a heuristic 244 method identifying critical jobs, balancing the job load among processing stations and avoiding 245 bottlenecks. Grau et al (1996, [31]) study the scheduling of multipurpose batch plants with a finite 246 wait inter-stage policy (after finishing the processing a job in a machine, the time that the next job 247 can wait is restricted). To face this NPFS problem they implemented recursive procedures. Koulamas

248 (1998, [40]) presented a heuristic (HFC) capable of generating non-permutation schedules when it 249 deems appropriate. This heuristic has a similar performance as the NEH heuristic (Nawaz et al 1989, 250 [57]), with the advantage of yielding NPFS solutions while the NEH algorithm does not. Schwindt & 251 Trautmann (2000, [84]) analyze scheduling in batch production systems seen as an instance of 252 resource-constrained project scheduling by incorporating sequence-dependent facility setup times 253 and finite intermediate storage constraints. They also take into consideration possible production 254 shutdowns and time-varying work force. Jain and Meeran (2002, [35]) propose a multi-level hybrid 255 meta-heuristic enabling an efficient interaction between strategies of intensification and 256 diversification, based on scatter search and path relinking techniques. Liu and Ong (2002, [50]) 257 propose three meta-heuristics for PFS and NPFS problems based on the neighborhood structure of 258 insertions. The meta-heuristic for NPFS problems has a critical-path neighborhood structure. Méndez 259 & Cerdá (2003, [53]) formulates a mathematical model of operational strategies changing the 260 precedences in the production line, also assuming that decisions can be made on the use of 261 intermediary buffers shared by several stages of the process. Pugazhendhi et al. (2003, [65]) consider 262 the NPFS problem assuming skipping or missing operations. A heuristic procedure (called NPS) that 263 inserts a job in the sequence whenever it improves the makespan. Brucker et al. (2003, [16]) handle 264 the NPFS problem with limited buffer capacity, which can eventually lead to blockings (when the 265 buffer is complete, the job must wait occupying the machine after its processing has finished). To 266 solve the problem, they implement a Tabu Search algorithm. Aggoune (2004, [66]) addresses the 267 NPFS problem considering availability constraints due to maintenance activities. Two types of 268 maintenance activities are considered separately, one of a fixed type, and the other of a time-window 269 kind. In the fixed case, the tasks must be carried out according to a fixed timetable, while in the time-270 window case, there exists a time interval to perform the maintenance tasks. The solution is obtained 271 using a combination of a genetic algorithm and Tabu Search. Pugazhendhi et al. (2004, [66]) tackle 272 the NPFS problem with missing operations and sequence-dependent setup times. The optimizing 273 procedure consists in a new recursive formulation that gives a good permutation solution, followed 274 by the NPS heuristic ([65]) improving the solution by yielding non-permutation schedules. This 275 paper, also, deals with the objective function of minimizing the total weighted flow time. Rebaine 276 (2005, [73]) studies the worst-case performance ratio between the solutions of NPFS and PFS 277 problems with time delays. For the two-machine case, the solution of the PFS version does not ensure 278 optimality yielding a worst-case makespan ratio of 2. But if the operation times are just of one unit 279 of execution time, the makespan ratio is reduced to (2-(3/n+2)). For the *m*-machine case, the 280 makespan ratio is bounded by m. Haq et al. (2007, [32]) address the NPFS problem with a Scatter 281 Search algorithm. The algorithm is based on joining solutions and exploiting the adaptive memory to

282 avoid generating or incorporating duplicate solutions at various stages of the problem. Ying and Lin 283 (2007, [96]) present a Multi-Heuristic Desirability Ant Colony system (MHD-ACS) for NPFS 284 problems. They show the benefits of ant colony optimization for the solution of NPFS problems. Ying 285 (2008, [97]) proposed an iterated greedy heuristic for NPFS problems. This heuristic is compared to 286 other simple constructive heuristics and state-of -the-art meta-heuristics. As a conclusion, the author 287 indicates that iterated greedy methods are promising for NPFS problems. Rayward-Smith and 288 Rebaine (2008, [72]) present two heuristics for the two-machine unit execution time operations with 289 time delays. The heuristics are based on ordering jobs in terms of a non-increasing time delays order. 290 Sadjadi et al. (2008, [82]) analyze three NPFS problems, two of them with makespan as the objective 291 function and the other one with total weighted tardiness. In the makespan cases different features are 292 considered, one of them involves including time lags while another assumes sequence-dependent 293 setup times. Both of these cases consider missing operations. Mixed-Integer linear programming 294 formulations are presented for both cases. Sadjadi et al. (2008, [83]) consider two NPFS problems 295 with different objectives: one with makespan and the other with total flow time as goals. To solve 296 this problem, they implement a two-step procedure. Initially, an Ant Colony optimization algorithm 297 is used to obtain a good permutation solution. Then, this solution is improved by means of a local 298 search procedure that yields a non-permutation solution. Lin and Ying (2009, [46]) present a hybrid 299 Simulated Annealing and Tabu Search algorithm for the NPFS problem also yielding a non-300 permutation solution. Nagarajan and Sviridenko (2009, [58]) present a bound for the PFS and the 301 NPFS solutions to the general case, showing that the makespan of the PFS optimal solution can be at 302 most $2\sqrt{\min\{m,n\}}$ times the makespan of the NPFS optimal solution.

303 Zheng and Yamashiro (2010, [100]) propose a quantum differential evolutionary algorithm 304 (QDEA) for the NPFS problem. The algorithm is based on running differential operations and local 305 search over a so-called Q-bit representation. Färber et al. (2010, [26]) address a scheduling problem 306 in which resequencing is permitted when workstations have access to intermediate or centralized 307 resequencing buffers, although this access is restricted by the number of available buffer places and 308 the physical size of the products. To solve this problem, the authors apply a hybrid approach, based 309 on constraint logic programming (CLP). Brucker and Shakhlevich (2011, [17]) study the inverse 310 scheduling version of the flow-shop problem, i.e. one in which, firstly, a job sequence is given, and 311 then, to make it optimal, processing times are restricted as to satisfy certain boundaries. They deduce 312 necessary and sufficient conditions for both PFS and NPFS problems. Ramezanian et al. (2011, [70]) 313 study the NPFS problem with missing operations, solving it with a genetic algorithm and Tabu 314 Search. Rudek (2011, [79]) prove that in the two-machine case with learning effects, PFS does not 315 ensure optimality, and both approaches (PFS and NPFS) are NP-hard, even if the learning effect is 316 assumed for only one of the machines (in a form of steep learning curve). Cheng et al. (2012, [18]) 317 analyze the process of tearing-down and reconstructing buildings as a two-machine flow-shop with 318 resource-constrained problem. The authors provide MIP problem formulations and discuss their 319 complexity, developing polynomial algorithms for special cases. Rossi and Lanzetta (2013, [75]) 320 address the NPFS problem with an ACO algorithm, establishing that the minimum buffer capacity to 321 avoid blockings is (n-2). Rossi and Lanzetta (2013, [76]) deal with the same problem. A particular 322 feature of the ACO algorithm is that from the beginning it explores non-permutation solutions. In 323 [76] the authors tested the ACO algorithm on Taillard's (1993, [89]) benchmarks, but in Rossi and 324 Lanzetta (2014, [77]) they use the benchmarks of Demirkol et al. (1998, [22]) benchmarks. For these 325 instances, their ACO algorithm outperforms other variants also used to solve NPFS problems. Shen 326 et al. (2014, [85]) tackle the NPFS batching problem with sequence-dependent family setup time. 327 These authors develop a Tabu Search algorithm, including double tabu lists and multilevel 328 diversification. The group technology assumption is relaxed, allowing the family of jobs to be split. 329 Gharbi et al. (2014, [27]) present lower and upper bounds for several single-machine adjustment 330 procedures. Moukrim et al. (2014, [56]) introduce a Branch & Bound algorithm for the problem described in Rebaine (2005, [73]). They present both new bounding procedures for this B&B 331 332 algorithm as well as new dominance rules. Benavides et al. (2014, [13]) deal with heterogeneous 333 NPFS problems for which two simultaneous issues need to be addressed: the assignment of workers 334 to workstations and the scheduling problem itself. The motivation comes from cases in which workers 335 are disabled people, and thus, their skills are not homogeneous. To solve this optimizing problem, a 336 Scatter Search and a Path Relinking algorithm are proposed. In Nikjo and Zarook (2014, [59]) the 337 problem analyzed is a NPFS in the context of a manufacturing cell with agreeable release dates and 338 setup times dependent on the sequence of parts of related products. Genetic algorithms and Tabu 339 Search yield the solutions. Zhang et al. (2014, [99]) approach the NPFS problem with periodical 340 maintenance activities. The method used for its solution is a hybrid genetic algorithm and a heuristic 341 based on NEH theory. Rossit et al. (2016, [78]) deals with NPFS problem under lot streaming 342 considerations. Benavides and Ritt (2016, [15]) propose a constructive iterated local search heuristic 343 for the NPFS problem. The algorithm is based on the observation that permutation and non-344 permutation schedules are similar enough as to facilitate finding a non-permutation solution after 345 obtaining a good permutation one. Cui et al. (2016, [20]) deal with NPFs problems with availability 346 constraints. The availability of machines depends on two kinds of extra-production tasks, one 347 involves fixed tasks while the other refers to tasks with flexible time intervals with the continuous 348 working time assigned to machines cannot surpass a maximum allowed time. The optimization is 349 carried out running a hybrid incremental genetic algorithm combining local refinements and a350 population diversity supervision scheme.

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3.1.2. Other completion-time based objectives

We will review here the literature on NPFS problems with other completion-time based objectives. In particular, we will focus on the following objective functions: total completion time, total weighted completion time, total flow time and total weighted flow time.

355 Rajendran and Ziegler (2001, [69]) study the NPFS problem with missing operations when 356 the objective function is the minimization of total flow time. The authors solve it using dispatching 357 rules combined with a heuristic rule. Pugazhendhi et al. (2004, [67]) deal with two NPFS problems 358 with missing operations, the first one minimizing the total flow time, and the second, minimizing the 359 total weighted flow time. They present a heuristic (NPS-set), which works by improving a 360 permutation schedule. Färber and Coves Moreno (2006, [24]) propose a genetic algorithm for NPFS 361 problems when intermediate buffers are not available for every station or machine, each of which is 362 assumed to be capacitated. Färber et al. (2007, [25]) tackle a NPFS problem in which the demand is semi-dynamic and the resequencing is restricted (similarly to [24]). The objective function is total 363 364 weighted completion time. The authors solve the problem by applying two approaches: the first a 365 Constraint Logic Programming analysis and the second a genetic algorithm. Li et al. (2010, [41]) 366 address a two-machine robotic NPFS problem with total weighted completion as the performance 367 criterion. Robots take care of loading, unloading and translating jobs from a station to another. These 368 robots can handle only one job at a time. Optimal solutions arise from the application of a genetic 369 algorithm. Vahedi-Nouri et al. (2013, [91]) address the NPFS problem with learning effects and 370 machine availability constraints under the minimization of total flow time. The authors present a MIP 371 formulation and propose an improvement heuristic. Isenberg and Scholz-Reiter (2013, [34]) deal with 372 a batching NPFS problem, where batches are built at each stage. This results in a stage-interdependent 373 batching and scheduling problem. These authors consider three different objective functions: total 374 flow time, total completion time and makespan. Vahedi-Nouri et al. (2014, [93]) present a heuristic 375 method and a Simulated Annealing algorithm for a NPFS problem with learning effects, availability 376 constraints and release dates. The objective function optimize is total flow time. Benavides and Ritt 377 (2015, [14]) study the advantages of NPFS over PFS schedules. They use a two-phase heuristics and 378 consider the case of total completion time as objective function. In the first phase, an iterated local 379 search algorithm seeks a good permutation solution, and in the second phase, an effective insertion 380 neighborhood improves that solution by exploring close non-permutation solutions. Henneberg and 381 Neufeld (2016, [33]) study a NPFS with missing operations when the objective is total completion time. They solve it with a modification of the NPS-set heuristic presented in [22], based on a two-phase version of Simulated Annealing.

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3.2. Due-date based objectives

Here we will focus on papers in which the objective functions represent a due-date concept. These problems are known for being computationally hard, being even "binary NP-hard" in twomachine cases (Błazewicz, et al 2005, [10]). Nevertheless, these problems have been extensively studied in the PFS setting (Błażewicz, et al (2008, [12]); Pesch and Sterna (2009, [62]))

389 The objective functions that will be contemplated in this section are: maximum tardiness,390 total tardiness and total weighted tardiness.

391 Swaminathan et al. (2007, [88]) study the impact of the enforcement permutation condition 392 on the general flow shop (non-permutation) problem. The goal analyzed is total weighted tardiness. 393 To obtain the solution they use three approaches: pure permutation, shift-based and pure dispatching. 394 The latter is the one able to yield non-permutation schedules. Their results show that PFS provides 395 an inefficient approach to this problem. Swaminathan et al. (2004, [87]) study the same problem in a 396 simplified version. Liao and Huang (2010, [44]) study the NPFS problem with total tardiness as a 397 goal, presenting and evaluating three different MIP formulations. Then, they present also two Tabu 398 Search algorithms. The comparison of NPFS to PFS indicates that NPFS is much more suitable for 399 these types of problems. Ziaee (2013, [101]) addresses the NPFS problem with sequence dependent 400 setup times with the minimization of total weighted tardiness as objective. This author proposes a 401 two-phase heuristic with the usual pattern. Namely, the first phase looks for a good permutation 402 solution, and second one, improves it through a non-permutation local search. Xiao et al. (2015, [94]) 403 analyze flow-shop scheduling with order acceptance under weighted tardiness. The authors present 404 two different formulations of the problem. The first is a MIP formulation, which CPLEX can solve 405 for small instances. The second one, is a NIP (non-linear integer programming) formulation that can 406 be solved, in particular its medium and large size instances, by a two-phase genetic algorithm.

407

3.3. Experimental mono-objective studies

In this subsection, we present a group of papers comparing the quality of the solutions of the PFS and NPFS problems in experimental analyses. These papers consider different given monoobjective manufacturing settings, in order to assess the extra computational effort required by the NPFS problems. The validity of the comparisons of these papers comes from the fact that the problems are tested under the same parametrization and same instances while the solutions are obtained running the same algorithms. In this way, these papers provide valuable experimental 414 insights to the non-permutation literature. The objectives analyzed in all the cases are the six more 415 common ones used in scheduling: three are completion-time based criteria (makespan, total 416 completion time and total weighted completion time), and the other three are due-date based criteria 417 (maximum tardiness, total tardiness and total weighted tardiness).

418 Liao et al. (2006, [43]) were the first to carry out this type of research. They tested a classic 419 flow-shop system under six objective functions. Their results indicate that, in general, NPFS 420 schedules improve very little over the PFS ones the value of completion-time based objectives. 421 However, for due-date based criteria the improvement is significant, especially for problems with 422 more than thirty jobs. They used as optimization tools a Genetic Algorithm and a Tabu Search 423 algorithm. Lin et al. (2009, [47]) presents a similar study, with the same objective functions but for a 424 flow line manufacturing cell with a sequence-dependent family of setups. Again, the conclusion for 425 completion-time based objectives is that non-permutation and permutation schedules have a similar 426 performance, being non-permutation a little better. But for due-date based objectives, non-427 permutation schedules clearly outperform permutation ones. The authors solve the problems using a 428 Genetic Algorithm, Simulated Annealing and Tabu Search. The Simulated Annealing procedure outperforms the other two meta-heuristics. Ying et al. (2010) [98] revisit [47], testing different setup 429 430 ranges, concluding that, for larger setup ranges NPFS overtakes PFS for most of the cases yielding 431 larger improvements. They find that NPFS performs better, in general, under the six objective 432 functions, but for due-date based ones, its performance is much better than that of PFS. In this case, 433 all the solutions are found running a Simulated Annealing algorithm.

434

3.4.

Multi-objective versions

A promising area of study for non-permutation scheduling involves the optimization of several objectives, mainly because the non-permutation case allows for a dearth of new solutions that do not arise in the permutation setting. The papers that analyze multiple-objective instances of the NPFS problems will be reviewed next.

439 Mehravaran and Logendran (2012, [51]) were the first to study multi-objective problems 440 under non-permutation schemes. They consider a flow-shop setting with sequence-dependent setup 441 times assuming machine availability constraints, job releasing and missing operations. They use a bi-442 objective function. The goal is the minimization of the normalized sum of weighted completion time 443 and weighted tardiness. The authors present a MIP formulation and a Tabu Search algorithm. 444 Mehravaran and Logendran (2013, [52]) address the NPFS problem considering dual resources: 445 machines and labor. The goal is the minimization of the total weighted completion time and the total 446 weighted tardiness. As in [51] they use a weighted sum combining the two objectives. The 447 specification of the problem includes different skill levels, sequence-dependent setups, machine 448 availability constraints and job release dates. A two-layered procedure yields the solution. The outer 449 layer solves the traditional flow-shop problem (considering only job sequencing), and the inner layer, 450 finds an assignation of jobs to labor in agreement to the machine schedule. Three different search 451 algorithms are developed. These authors, the first ones to investigate flow-shop scheduling with two 452 resources problem, emphasize on the superiority of non-permutation schedules over permutation 453 ones. Rahmani et al. (2014, [68]) study a stochastic NPFS problem. Processing times and release date 454 are stochastic parameters that have a normal distribution. Three different objectives are minimized: 455 makespan, total flow time and tardiness. To deal with uncertainty they apply both a chance 456 constrained programming and a fuzzy goal programming approach. They also adapt a genetic 457 algorithm to handle large-size problem. Amirian and Sahraeian (2015, [6]) analyze a NPFS problem 458 minimizing simultaneously the makespan, the sum of flow time and maximum tardiness. The setting 459 includes release dates, past sequence-dependent set-up times, learning effects and machine 460 availability constraints. The authors use, as solution methods, Augmented ε -constraint and a heuristic 461 based on it.

462

3.5. Economic objective functions

In this section, we review works that evaluate objective functions from an economic point of view, trying either to minimize operation costs or to maximize profits. In particular, we review papers that study NPFS problems in which the cost is the objective function. In these five contributions, the specification of which cost has to be minimized varies.

467 Grau et al. (1995, [30]) study a NPFS problem seeking to minimize the product changeover 468 cost of the production plan. This cost is incurred each time the production is set to produce a different 469 product. The authors develop a Branch and Bound procedure to solve the problem. Doganis et al 470 (2005, [23]) analyzes flow shop lubricant production processes. A MILP model is used to generate 471 schedules that are potentially NPFS, but not allowing Schedule changes at all stages since between 472 some of them buffering is of NIS type. The objective is the maximization of the income accrued by 473 the firm. Liberopoulos et al (2010, [45]) study problems of production plants of PET resins with 474 intermediate storage facilities specific to each product. The objective is the minimization of costs of 475 set up of intermediate buffers, in order to adapt products to alternative buffers, a costly activity, 476 without hampering the operational capacity of the system. Mohammadi et al. (2010, [55]) address 477 both the lot sizing and the scheduling problem in a NPFS system. They develop a MIP formulation 478 for the problem and present five MIP-based heuristics to minimize setup, storage and production 479 costs. Some of these heuristics are only capable of solving the PFS version of the problem. Vahedi480 Nouri et al. (2013, [92]) analyze a NPFS problem with learning effects and flexible maintenance 481 activities. The objective is the minimization of the sum of tardiness and maintenance costs. The 482 authors develop a hybrid of a Firefly algorithm and Simulated Annealing to solve a MIP formulation 483 of the problem. Ramezanian and Saidi-Mehrabad (2013, [71]) investigate the lot sizing and 484 scheduling flow-shop problem, considering sequence-dependent setups, capacity constraints, 485 uncertain processing times and uncertain multiproduct and multi-period demand. A MIP model joint 486 with a big bucket time approach represents the problem. Two MIP-based heuristics with a rolling 487 horizon framework are applied. The authors also develop a hybrid meta-heuristic based on a 488 combination of Simulated Annealing, a Firefly algorithm and an ad-hoc heuristic for scheduling. 489 Babaei et al. (2014, [7]) also analyze the lot sizing and scheduling problem under slightly different 490 constraints, namely sequence-dependent setups, setup carryover and backlogging. They propose a 491 MIP formulation solved by the application of a genetic algorithm.

492 Table 1.

493 Summary of the reviewed literature

494References: for the β field: rc: resource constrained, skip: skipping operations, avail: machine availability495conditions, fmls: family group products, learn: learning effect, hr: heterogeneous resources, rp: relocation, dr:496dual resources. A β entry in capital letters means a stochastic parameter. In the Comments column, B&B:497Branch and Bound, SA: Simulated Annealing, MPF: Mathematical Programming Formulation, SS: Scatter498Search, PR: Path Relinking, TS: Tabu Search, OM: Other Metaheuristics, GA: Genetic Algorithm, ACO: Ant499Colony Optimization, IG: Iterated Greedy, CLP: Constraint Logic Programming, CCP: Chance Constrained500Programming, FGP: Fuzzy Goal Programming.

Reference	Problem	Comments	
Janiak (1988) [36]	$F \mid rc \mid C_{max}$	B&B procedure	
Potts, et al. (1991) [64]	$F \mid C_{max}$	bound between NPFS C _{max} and PFS C _{max} for special instances	
Tandon, et al. (1991) [90]	F C _{max}	Enumerative for small instances and SA big instances	
Sec	F2 $ s_{ijk}$, removal times $ C_{max}$	PFS is not optimal and the problem is NP hard	
Strusevich, et al (1994) [86]	F2 block C _{max}	PFS is not optimal and the problem is NP hard	
Deal et al 1994 [21]	$F \mid b_i \mid C_{max}$	heuristic for balancing resources usage	
Grau, et al. (1995) [30]	F batch Costs	B&B procedure	
Grau, et al. (1996) [31]	F batch, finite wait C_{max}	tailored recursive procedure	
Koulamas (1998) [40]	$F \mid C_{max}$	HFC heuristic	
Schwindt et al (2000) [84]	F time lags C_{max}	MPF	
Rajendran, et al (2001) [69]	$F \mid skip \mid \Sigma C_j$	dispatching rules & heuristic	
Jain, et al (2002) [35]	F C _{max}	Meta-heuristic, based on SS and PR, and TS	
Liu, et al (2002) [50]	$F \mid C_{max}$	ОМ	

Pugazhendhi, et al. (2003) [65]	$F \mid skip \mid C_{max}$	heuristic
Brucker, et al. (2003) [16]	F block Cmax	TS
Méndez et al (2003) [53]	$F \mid b_i \mid C_{max}$	MPF
Aggoune (2004) [1]	F avail C_{max}	GA and TS
Pugazhendhi, et al. (2004) [66]	$F \mid skip \mid \gamma$	$\gamma \in \{\Sigma w_j F_j, \Sigma F_j\}$ Heuristic: NPS set
Pugazhendhi, et al. (2004) [67]	$F \mid skip, s_{ijk} \mid \gamma$	$\gamma \in \{\Sigma w_j F_j, C_{max}\}$ Tailored heuristic and NPS-set
Swaminathan, et al. (2004) [87]	F stochastic Costs	GA and ATC heuristic
Doganis et al (2005) [23]	$F \mid b_i \mid Revenue$	MPF
Rebaine (2005) [76]	F time delays C_{max}	NP-hard, for 2 machines PFS not optimal
Liao, et al. (2006) [43]	$F \mid \gamma$	$\begin{array}{l} \gamma \in \{C_{max}, \Sigma \ C_j, \Sigma \ w_j C_j, \\ T_{max}, \Sigma \ T_j, \Sigma \ w_j T_j\} \\ \text{TS and GA, compares all the six objective} \\ \text{functions} \end{array}$
Färber, et al (2006) [24]	$F \mid block \mid \Sigma w_j C_j$	GA
Haq, et al. (2007) [32]	$F \mid C_{max}$	SS
Ying, et al (2007) [96]	$F \mid C_{max}$	ACO
Färber, et al. (2007) [25]	$F \mid block \mid \Sigma w_j C_j$	GA and CLP
Swaminathan, et al. (2007) [88]	$F \mid \Sigma w_j T_j$	ATC heuristics and GA
Ying (2008) [97]	$F \mid C_{max}$	IG
Rayward-Smith, et al (2008) [72]	F2 $p_{ij}=p$, time delays C_{max}	heuristic - (uet: unit execution time)
Sadjadi, et al. (2008) [82]	$F \mid \Sigma w_j T_j$ $F \mid time \ lags \mid C_{max}$	– MPF
-	$F \mid s_{ijk} \mid C_{max}$	_
Sadjadi (2008) [83]	<i>F</i> γ	$\gamma \in \{\Sigma F_j, C_{max}\}$ ACO and local search
Lin, et al. (2009) [47]	$F \mid fmls, s_{ijk} \mid \gamma$	$\gamma \in \{C_{max}, \Sigma C_j, \Sigma w_j C_j, T_{max}, \Sigma T_j, \Sigma w_j T_j\}$ SA, TS and GA
Lin, et al (2009) [46]	$F \mid C_{max}$	SA and TS
Nagarajan, et al (2009) [58]	$F \mid C_{max}$	Comparison of PFS and NPFS makespan for the general case
Ying, et al. (2010) [98]	$F fmls, setup \gamma$	$\begin{array}{l} \gamma \in \{C_{max}, \Sigma \ C_j, \Sigma \ w_j C_j, \\ T_{max}, \Sigma \ T_j, \Sigma \ w_j T_j\} \\ \text{SA, setup depends on the family sequence} \end{array}$
Liao, et al. (2010) [44]	$F \mid \Sigma T_j$	TS
Li, et al. (2010) [41]	F2 block $\Sigma w_i C_i$	GA

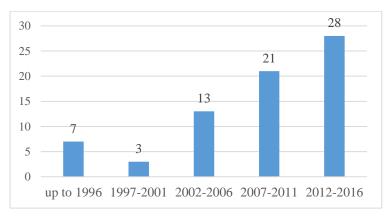
Liberopoulos et al (2010) [45]	$F \mid b_i \mid Costs$	MPF
Mohammadi, et al. (2010) [55]	$F \mid s_{ijk} \mid Costs$	MPF based heuristic
Zheng, et al (2010) [100]	$F \mid C_{max}$	Quantum Differential Evolutionary Algorithm (QDEA)
Farber, et al. (2010) [26]	$F \mid C_{max}$	hybrid CLP and GA
Brucker, et al (2011) [17]	inverse scheduling - C _{max}	sufficient conditions for optimal sequence
Ramezanian, et al. (2011) [70]	$F \mid skip \mid C_{max}$	GA and TS
Rudek (2011) [79]	$F2$ learn C_{max}	NEH-based heuristic
Mehravaran, et al (2012) [51]	$F \left \left \Sigma w_j C_j \& \Sigma w_j T_j \right \right $	TS with progressive perturbation
Cheng, et al. (2012) [18]	F2 rp Cmax	complexity analysis, is NP-hard
Vahedi-Nouri, et al. (2013) [91]	$F \mid learn, avail \mid \Sigma F_j$	heuristic: VFR
Vahedi-Nouri, et al. (2013) [92]	F learn, avail Costs	hybrid firefly-SA
Ziaee (2013) [101]	$F \mid s_{ijk} \mid \Sigma w_j T_j$	local search heuristic
Isenberg, et al (2013) [34]	$F \mid batch, fmls, r_j \mid \gamma$	$\gamma \in \{\Sigma F_j, \Sigma C_j, C_{max}\}$ MPF
Mehravaran, et al (2013) [52]	$\begin{array}{c c} F & skip, dr, s_{ijk}, avail, \\ r_j & \Sigma w_j C_j & \Sigma w_j T_j \end{array}$	OM
Rossi, et al (2013) [41]	F Cmax	ACO
Rossi, et al (2013) [40]	$F \mid bi = n-2 \mid C_{max}$	ACO
Ramezanian, et al (2013) [71]	$F \mid s_{ijk}, P_{ij} \mid Costs$	MPF-Heuristics and OM, uncertain demands
Shen, et al. (2014) [85]	F batch, setup $ C_{max}$	TS
Gharbi, et al. (2014) [27]	$Fm \mid C_{max}$	bounding procedures
Moukrim, et al. (2014) [56]	F2 uet, time delays C_{max}	B&B
Rossi, et al (2014) [77]	$F \mid C_{max}$	ACO
Benavides, et al. (2014) [13]	$F \mid hr \mid C_{max}$	Heuristic: SS and PR
Nikjo, et al (2014) [59]	$Fm \mid s_{ijk}, r_j \mid C_{max}$	GA and TS
Vahedi-Nouri, et al. (2014) [93]	$F \mid learn, avail, r_j \mid \Sigma F_j$	Heuristic and SA
Babaei, et al. (2014) [7]	F backlog Costs	GA
Zhang, et al. (2014) [99]	F setup, avail C_{max}	ACO
Rahmani et al. (2014) [68]	$F \mid R_{j}, P_{ij} \mid C_{max} \& \Sigma F_{j} \& \Sigma T_{j}$	CCP and FGP
Xiao, et al. (2015) [94]	$F \mid OA = order$ $acceptance \mid \Sigma w_j T_j$	TS-GA
Amirian, et al (2015) [6]	$F \mid learn, s_{ijk} \mid C_{max} \& \Sigma F_j \&$	Augmented ε-constraint, heuristic

Benavides, et al (2015) [14]	$F \mid \Sigma C_j$	IG
Benavides, et al (2016) [15]	$F \mid C_{max}$	ОМ
Cui, et al. (2016) [20]	F avail C_{max}	ОМ
Henneberg, et al (2016) [33]	$F \mid skip \mid \Sigma F_j$	SA
Rossit, et al. (2016) [78]	F lot-streaming C_{max}	MPF

4. A quantitative analysis of the literature 502

503 This review has analyzed 72 papers, representing, as far as we know, the whole NPFS 504 literature (not including Hybrid Flow-Shop variants). Our analysis follows closely other reviews, as 505 for instance Yenisey and Yagmahan (2014, [95]) on multi-objective flow-shop formulations and Ruiz 506 and Vásquez-Rodríguez (2010, [81]) on hybrid flow-shop problems.

507 A remarkable aspect of this scheduling literature is that more than the 65% of the papers have 508 been published after 2007. This is can be seen in Figure 2, in which for clarity papers are grouped in 509 terms of their publication in five-year periods. Given the clear trend to an increasing number of 510 publications, while still low compared to those devoted to other well-developed scheduling issues, 511 we can infer that NPFS is a promising area for further developments.



512 513

Figure 2. Number of papers published in five-year periods.

514 Figure 3 shows the different NPFS problems that have been analyzed in the literature, 515 indicating the proportion of papers devoted to each kind of objective function. As was already 516 mentioned, completion-time based are by far the most frequent objectives functions: 73% of the 517 papers focus on them. A special case of completion-time objective is makespan, covered by 56% of 518 the papers. Other kinds of completion-time objectives are analyzed in 17% of the publications. This 519 is not surprising, giving the primacy of makespan over other objective functions in the literature on

- 520 scheduling, as indicated in [81]. The other types of objectives functions are considered in the
- 521 remaining 27% of the literature. From them, due-date based objectives functions represents only the
- 522 8% of the publications, indicating that these important objective functions are under-represented,
- requiring further and deeper attention. This has been emphasized in particular in [43], [47] and [98].

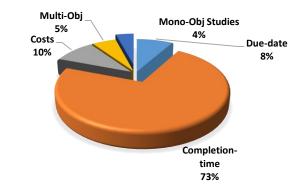
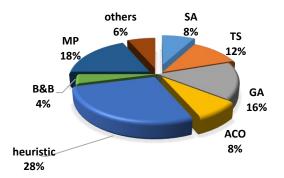




Figure 3. Distribution of objective functions considered in the literature.

The distribution of the different optimization techniques applied in the literature is presented in Figure 4. This shows that in general, exact approaches (mathematical programming and Branch and Bound) are not frequently applied, representing only 22% of the literature. In contrast, heuristics are used in 28% of the publications. Particular cases of meta-heuristic, Simulated Annealing, Tabu Search, Genetic Algorithms and Ant Colony Optimization algorithms are the most frequently applied methods of solution.



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Figure 4. Distribution of optimization tools used. ACO: Ant Colony Optimization, GA: Genetic Algorithm,
 TS: Tabu Search, SA: Simulated Annealing, MP: Mathematical Programming, B&B: Branch and Bound.

To conclude, we can point out that there does not exist yet a consensus on the state-of-the art optimization methods for NPFS methods. We can state that exact methods seem not to be (currently) the most adequate for the solution of problems of intermediate and large size, while heuristic and meta-heuristic methods have shown to be able to yield solutions for them of good and very good 539 quality. The downside of this is that heuristic methods are not yet able to handle general cases. On 540 the other hand, among meta-heuristic methods, those based on Tabu Search yield better results than 541 others to which they have been compared. Those comparisons, it must be noted, are not exhaustive 542 and thus Tabu Search cannot be deemed yet as the best possible approach to solving NPFS problems. 543 The natural similarities between NPFS and PFS problems have led some authors ([16]) to develop 544 sequential improvement procedures that start by solving, in a standard way, the PFS problem. The 545 result of such procedures is, at the very least, a very good PFS solution but sometimes yielding a 546 NPFS one. On the other hand, Rossi and Lanzetta (2014, [77]) applied meta-heuristics (ACO) to 547 NPFS problems just from the start, instead of finding a previous PFS solution. This allows to search 548 directly the space of NPFS solutions. The proviso is that this approach is more adequate in the cases 549 in which the optimal NPFS and PFS solutions differ markedly. When those solutions are rather 550 similar, starting from PFS solutions seems a better approach to reach the optimal NPFS ones. Both 551 approaches profit form the flow shop structure, in which the sequence is the same for all jobs.

552 4.1. Bibliometric analysis

Also is of interest to provide some bibliometric information about the literature on NPFS. We follow the approach of other reviews, such as Aguezzoul (2014, [2]), Merigó et al (2016, [54]) and Gorman (2016 [28]), who showed that bibliometric information can be very useful for the evaluation of the research on a new topic. The relevant information includes the list of journals were papers on the topic have been published, the frequency of publication and their impact. On the latter, [28] centers its attention in the number of citations reported by Google Scholar at the time the article was retrieved. This means, in our case, August 2016.

560 **Table 2.**

561 List of journals that have published two or more articles on NPFS. Note: the percentage is over the total of

562 papers reviewed.

Publication name	No. of Papers	Percentage
International Journal of Production Research	8	11%
Inter. Jour. of Advanced Manufacturing Technology	7	10%
Computers & Operations Research	6	8%
Proceedings	6	8%
Computers & Chemical Engineering	5	7%
European Journal of Operational Research	4	5%
Computers & Industrial Engineering	3	4%
Journal of Scheduling	3	4%

OR-Spectrum	2	3%
Applied Mathematics and Computation	2	3%
Expert Systems with Applications	2	3%
Journal of Applied Sciences	2	3%

Table 2 is the list of all the journals that have published two or more papers reviewed in this work. We can see that the International Journal of Production Research has been the outlet for 11% of all the papers in the field. It is closely followed by the International Journal of Advanced Manufacturing Technology and Computers & Operations Research, that have published 7 and 6 of the papers, respectively. With respect to conference proceedings, we only consider those indexed in Scopus and Google Scholar and are written, at least its abstract, in English. The journals listed in Table 2 have published 68% of the papers on NPFS reviewed here.

571 Journals other than those listed in Table 2 that have published at least one article on NPFS, 572 are Information Sciences, Journal of Manufacturing Systems, International Journal of Production 573 Economics and Applied Mathematical Modelling.

The impact of the work on NPFS is assessed in terms of the number of citations reported by Google Scholar. Table 3 presents this information. We can see there the high impact of these articles, totaling more than 1,400 citations. That means, in average, 20 citations per NPFS article while the most cited one is Koulamas (1998 [40]) with 138 cites. On the other hand, we have to note that more than half of the papers, 37 of them, have 10 or more cites.

- 579 **Table 3.**
- 580 Citations of NPFS papers drawn from Google Scholar, August 2016.

Bibliometric analysis	
Numbers of total cites of NPFS papers	1452
Average number of cites per paper	20
Most cited paper (Koulamas 1998 [40])	138
Papers with ≥ 10 cites	37 (50%)

581

582 4.2. Special cases

583 Since NPFS is far from being an extensively researched topic, we collect some important 584 results that may serve as guidelines for beginners or as a state-of-the-art reference for advanced 585 researchers or practitioners in the field. The first point to make is that NPFS schemes must yield the 586 same or better results than PFS ones for the same problem instance since the former includes all the 587 solutions of the latter and more. On the other hand, a highly relevant topic is the extra computational 588 effort required to solve NPFS problems in comparison to PFS problems. The oldest result in this 589 respect was presented by Conway et al. (1967, [19]) showing that, for the general flow-shop setting 590 (non-permutation for us) and makespan as objective function, the schedule on the first and the second 591 machine can be the same without hampering the optimal solution. The same is true for the last and the second to last machines. Thus, for the case of $F_3 | C_{max}$, PFS is optimal. This result is clearly 592 proven in [27]. In consequence, the NPFS approach becomes beneficial for systems with more than 593 594 three machines. Newer results allow refining this analysis. In table 4, we highlight some of these 595 results. The first row presents the bound on the worst case if the problem is solved by a PFS scheme. 596 The next rows indicate special cases for which PFS cannot ensure optimality, even in the two-machine 597 case, because some of the conditions of [19] do not apply.

- 598 **Table 4.**
- 599 Special Non-permutation results, considering makespan as objective.

Problem	Comments	Source
$ \begin{array}{c c} F & C_{max} \text{ vs} \\ F & prmu & C_{max} \end{array} $	PFS makespan worst case is: $2\sqrt{\min\{m,n\}}$ times NPFS makespan.	[58]
F_2 removal times C_{max}	PFS approach does not ensure optimality. PFS makespan worst case is: 3/2 times NPFS makespan.	[86]
F_2 block C_{max}	PFS approach does not ensure optimality.	[86]
F_2 time delays C_{max}	PFS does not ensure optimality. PFS makespan worst case is: 2 times NPFS makespan.	[73]
F_2 learning effect C_{max}	PFS does not ensure optimality.	[79]

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- 601 Other relevant experimental results described recently are:
 - For a wider range of processing times, the chances that NPFS schemes outperform PFS schedules increase [90].
- In general, environments in which the objective functions are due-date based will
 benefit more of the NPFS approach than environments in which they are based on
 completion-time [43], [98] and [94].
- 607 For a wider range of setup times it is more likely that the NPFS approach outperforms
 608 the PFS approach [98] and [85]
- For simple flow-shop, the makespan is 2-3% better in the NPFS case [43] and [16].

5. Conclusions and directions for future research

In this paper, we have reviewed 72 articles on NPFS. We have classified these papers according to the variants of the problem considered in them, including the assumptions, constraints, objective functions and solution methods applied by the authors. We think this work may be helpful to other researchers in the field as well as a starting point for new research efforts.

The papers have been analyzed based on the type of objective function considered. Completion-time based criteria are the most frequent among the NPFS problems. Within this group, makespan is the most intensively studied (more than half of the papers have makespan as objective function). The other optimization criteria (due-date based and costs) and multi-objective approaches are covered in a quarter of all the publications. It is clear that these approaches are underrepresented in the literature. A conclusion from this review is that NPFS papers have, in average, 19 citations with more than half of them having been cited over 10 times.

Besides these conclusions, we present also a compendium of some theoretical and experimental results. On the theoretical aspect, we mentioned the problems for which the PFS approach does not ensure optimality, even in two-machine cases. That is, problems for which the NPFS approach becomes necessary to obtain high quality solutions. We also present a concise list of experimental results on the comparison of NPFS against PFS.

The NPFS problem is a recent and under-developed research topic (compared to traditional scheduling problems), and thus a promising area for further developments. The review allows us to suggest that the following are relevant inquiry issues. (1) NPFS problems with due-date based objective functions. (2) NPFS problems with three or more objectives. (3) real world case studies, comparing the costs of using NPFS and PFS approaches. (4) Scheduling under uncertainty is an interesting problem for which rescheduling could help to improve solutions. (5) The implementation of new meta-heuristics to address complex NPFS systems.

634

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638

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